End of Year Report Schedule

Welcome and Introduction David Marshall
Campus Highlights Henry T. Yang
Academic Affairs Updates David Marshall
Research Updates Joe Incandela
Academic Senate Henning Bohn
Student Affairs Update Margaret Klawunn
Administrative Services Updates Marc Fisher
Institutional Advancement Beverly Colgate Eric Sonquist
End of Year Report

Chancellor Henry T. Yang
May 15, 2017
Transitions on Campus
University Librarian Denise Stephens has accepted a position at Washington University in St. Louis, beginning July 1.
John Longbrake will return as our Associate Vice Chancellor for Public Affairs and Communications, effective July 1
Professor Joseph Incandela has been appointed as our Vice Chancellor for Research
Joe Pasternack joins us from the University of Arizona as our men’s basketball head coach.
Campus Update & Highlights
(a small sampling)
In October, the Times Higher Education of London ranked UC Santa Barbara No. 9 among universities worldwide for producing Nobel laureates in the 21st century.
<table>
<thead>
<tr>
<th>Rank</th>
<th>Institution</th>
<th>Country</th>
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<td>University of Chicago</td>
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<td>Howard Hughes Medical Institute</td>
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<td>1.74</td>
</tr>
<tr>
<td>10</td>
<td>Technion Israel Institute of Technology</td>
<td>Israel</td>
<td>1.66</td>
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</table>
Washington Monthly ranks UC Santa Barbara No. 19 “Best Bang for the Buck” among nearly 200 schools in the West
In March, Times Higher Education of London ranked UC Santa Barbara No. 3 among the “Top 20 International Powerhouse Universities,” based on citations score in the 2016-17 THE World University Rankings.
The Chronicle of Higher Education: “AAU Members with the Greatest Diversity Among Tenure-Track Hires on the Instructions Staff, Fall 2015” (April 2017)

“Among the 60 U.S. members of the Association of American Universities, the University of California at Santa Barbara hired the highest percentage of women as full-time tenure-track faculty members whose primary role was instruction in the fall of 2015.”
**The Chronicle of Higher Education: “Universities With the Most Doctorate Recipients in the Humanities and Arts, 2015” (April 2017)**

At right, Top 25 of 237 institutions

<table>
<thead>
<tr>
<th>Rank</th>
<th>Institution</th>
<th>No. of Recipients</th>
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<tr>
<td>1.</td>
<td>U. of California at Los Angeles</td>
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<td>3.</td>
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<td>4.</td>
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<td>Columbia U.</td>
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<td>6.</td>
<td>City U. of New York Graduate Center</td>
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<td>U. Wisconsin at Madison</td>
<td>99</td>
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<tr>
<td>11.</td>
<td>Indiana U. at Bloomington</td>
<td>91</td>
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<tr>
<td>11.</td>
<td>Yale U.</td>
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<td>13.</td>
<td>U. of Virginia at Charlottesville</td>
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<td>14.</td>
<td>Florida State U.</td>
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<td>15.</td>
<td>Ohio State U.</td>
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<td>16.</td>
<td>Princeton U.</td>
<td>80</td>
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<td>17.</td>
<td>U. of Michigan at Ann Arbor</td>
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<td>18.</td>
<td>U. of Pennsylvania</td>
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<td>19.</td>
<td>Stanford U.</td>
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<td>20.</td>
<td>Emory U.</td>
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<td>22.</td>
<td>U. of California at Santa Barbara</td>
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<td>23.</td>
<td>U. of North Carolina at Chapel Hill</td>
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<tr>
<td>24.</td>
<td>U. of California at Riverside</td>
<td>58</td>
</tr>
<tr>
<td>25.</td>
<td>U. of Florida</td>
<td>56</td>
</tr>
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</table>
In January, UC Santa Barbara received $2.2 million in one-time state funding to boost research innovation and spur economic development.

The funds will, among other things, go toward the creation of an on-campus incubator to accelerate the growth of the tech spinoffs generated by our Technology Management Program.
Marc and Lynne Benioff donated $10 million to establish the Benioff Ocean Initiative, directed by Professor of Ecology, Evolution & Marine Biology Doug McCauley.
In April, the Center for World University Rankings placed UC Santa Barbara at No. 10 worldwide in Oceanography out of more than 26,000 degree-granting institutions.

<table>
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<th>World Rank</th>
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<td>University of Washington</td>
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<td>3</td>
<td>Oregon State University</td>
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<td>4</td>
<td>University of Southampton</td>
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<td>Pierre-and-Marie-Curie University</td>
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<td>University of Hawaii at Manoa</td>
<td>88.69</td>
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<td>University of Tasmania</td>
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<td>University of California, Santa Cruz</td>
<td>88.19</td>
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<tr>
<td>9</td>
<td>University of Miami</td>
<td>87.59</td>
</tr>
<tr>
<td>10</td>
<td>University of California, Santa Barbara</td>
<td>86.74</td>
</tr>
</tbody>
</table>
Alumna Linda Duttenhaver and her father, Morton La Kretz, donated $6 million to further research and teaching at Sedgwick Reserve.
In April, UCSB broke ground on the North Campus Open Space wetlands restoration project on the former Ocean Meadows property
KITP Professor Joseph Polchinski

2017 Breakthrough Prize in Fundamental Physics

$3-million prize shared with two other physicists
Associate Professor of Mechanical Engineering
Sumita Pennathur

$1.6-million “Visionary Award” from the American Diabetes Association
Professor of Chemical Engineering Samir Mitragotri
National Academy of Medicine
National Academy of Inventors

UC Santa Barbara

Professor of Engineering
Larry Coldren

Professor of Engineering
James Speck
American Association for the Advancement of Science

Professor of Computer Science
Divyakant Agrawal

Professor of ECE
Kaustav Banerjee

Associate Professor of MCDB
Kathleen Foltz
C. A. Storke II Professor and Distinguished Professor of Molecular, Cellular & Developmental Biology
Chuck Samuel
2017 Faculty Research Lecturer
Associate Professor of History Sherene Seikaly

2016-17 Harold J. Plous Award

Lecture today at 4 p.m. in the McCune Conference Room
Earlier this year, Dilling and I participated in UCSB Reads 2017 by handing out to our students free copies of “Into the Beautiful North”
Last month, we welcomed about 6,000 alumni and friends back to campus.
We deeply appreciate the invaluable contributions of our staff colleagues to our campus community!
Admissions Update
2017 Regional Receptions

Washington, D.C.  March 4
New York City  March 5
Costa Mesa  March 11
Los Angeles  March 12
San Jose  March 19
Spring Insight Open House

We welcomed thousands of prospective students and their families to campus on April 8
Fall 2017 Admissions Update (based on SIRs)

- 81,824 freshman applicants
- 32% admission rate
- Average GPA: 4.08 (up from 4.03 last year)
- Average SATR: 1916 (up from 1899 last year)
- 30% underrepresented minorities
- 40% first-generation four-year college students
- 81% California residents
## Fall 2016 Undergraduate Nonresident Enrollment Percentages on UC Campuses

<table>
<thead>
<tr>
<th>Campus</th>
<th>Percentage of Undergraduate Nonresidents</th>
<th>Number of Undergraduate Nonresidents</th>
<th>Total Undergraduate Enrollment</th>
</tr>
</thead>
<tbody>
<tr>
<td>UC Berkeley</td>
<td>24%</td>
<td>7,147</td>
<td>29,310</td>
</tr>
<tr>
<td>UCLA</td>
<td>23%</td>
<td>7,024</td>
<td>30,873</td>
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<tr>
<td>UC San Diego</td>
<td>23%</td>
<td>6,432</td>
<td>28,127</td>
</tr>
<tr>
<td>UC Irvine</td>
<td>19%</td>
<td>5,170</td>
<td>27,331</td>
</tr>
<tr>
<td>UC Davis</td>
<td>15%</td>
<td>4,326</td>
<td>29,379</td>
</tr>
<tr>
<td>UC Santa Barbara</td>
<td>12%</td>
<td>2,636</td>
<td>21,574</td>
</tr>
<tr>
<td>UC Santa Cruz</td>
<td>8%</td>
<td>1,293</td>
<td>16,962</td>
</tr>
<tr>
<td>UC Riverside</td>
<td>3%</td>
<td>617</td>
<td>19,799</td>
</tr>
<tr>
<td>UC Merced</td>
<td>0.4%</td>
<td>28</td>
<td>6,815</td>
</tr>
</tbody>
</table>
Budget Update
Governor’s January Budget Proposal

- 4% base budget adjustment of $131.2 million in State General Funds
- $169 million in final one-time funds for the unfunded liability of UC Retirement Plan

Both commitments are consistent with agreement between Governor Brown and President Napolitano
Governor’s January Budget Proposal

Potential impacts of projected state deficit to UC Santa Barbara:

• No projected funding of deferred maintenance
  ➢ UC received $25 million in 2015; $35 million in 2016

• Innovation and Entrepreneurship funding unlikely, which was anticipated as a three-year program
  ➢ UC received $22 million in 2016; $2.2 million to UCSB

• Halting Middle Class Scholarship Program
In January, the UC Board of Regents approved a 2.5% tuition increase – the first in six years – that will take effect in the 2017-18 academic year.

A third of the new revenue will be used for student financial aid, while the other two-thirds will help cover the cost of hiring more faculty, improving support for graduate students and teaching assistance, and providing more student counseling and tutoring.
Two revisions from the January budget proposal, which included 4% increase:

(1) In response to the 2.5% tuition increase, $4 million is redirected to Cal Grant. If UC raises tuition in the future, additional redirection of state funding to Cal Grant may be needed

(2) $50 million withheld until UC makes progress on auditor’s recommendations:
   - All campuses meet the 2:1 freshman-transfer ratio
   - Three campuses to pilot new costing models (Riverside, Merced, Davis)
State Audit of UCOP

On April 25, the State Auditor’s Office released its final audit report on UCOP’s Administrative Expenditures.

For more details, please visit UCOP’s news webpage: www.universityofcalifornia.edu/news
Campus Projects
Bioengineering Building

Three-story laboratory and research building supporting bioengineering program, with 100-seat general assignment classroom. Project cost: $86 million.

Construction start: Fall 2014
Construction complete: September 2017
Donor-developed project providing 32 suites (61 beds) for visiting physicists participating in KITP programs

Construction start: Fall 2014
Construction completed: January 2017
San Joaquin Apartments

178 undergraduate student apartments (1,000 student beds) and 8 apartments for live-in faculty and residential staff
Project cost: $182.5 million

Construction start: Fall 2014
Construction complete: Summer 2017
Renovation of Faculty Club; addition of 34 hotel-style guest rooms
Project cost: $20.8 million
$1 million gift from Betty Elings Wells

Construction start: Summer 2014
Grand opening: January 2017
Isla Vista Update
Isla Vista Community Services District

• Measure E (Formation of CSD)
  Yes: 3,627 (87.52%)
  No: 517 (12.48%)

• Measure F (CSD Utility User Tax)
  Yes: 2,612 (62.46%) – needed 66.66% to pass
  No: 1,570 (37.54%)
George Thurlow, Assistant Vice Chancellor for Alumni Affairs, has been appointed as our representative to the Community Services District.
Our Political Science Department has formed a partnership with the Isla Vista Community Services District, sponsoring quarterly internships for undergraduate students. The program is funded by Associated Students and a private donor.
Halloween Spirits Mostly Absent Again in Isla Vista on Saturday Night

Delirium Vol. III concert at the Campus Events Center credited with diverting students from traditional street party

Students at UC Santa Barbara line up Saturday night for the Delirium Vol. 3 concert on campus, an event that was staged as part of the effort to subdue the annual Halloween street party in Isla Vista. (Zack Warburg / Noozhawk photo)

Safety
Sheriff's Office: Isla Vista Halloween uneventful

By: Oscar Flores
Posted: Nov 01, 2016 03:57 PM PDT
Updated: Nov 01, 2016 04:46 PM PDT

Santa Barbara County Sheriff's deputies patrol Isla Vista during Halloween
Halloween concert featuring hip-hop artist YG and Flatbush Zombies
Del Playa on Halloween night
Deltopia 2017

Numbers show Deltopia was more controlled than chaotic

Very small percentage end up in trouble

Local News

Bustling and Mostly Tame Deltopia Returns to Isla Vista, Though Incidents Keep Responders Busy

Mellow Deltopia Again This Year
Thousands Swarm Del Playa
Deltopia concert, headlined by hip-hop artist RL Grime with special guest Destructo, drew 6,000 students off the streets of IV and onto our campus
Del Playa on the night of Deltopia
UC Santa Barbara drops out of Princeton Review’s Top 10 party schools. We have slipped eight spots in just two years, from #3 in 2014 to #11 in 2016.

TOP TEN PARTY SCHOOLS
1. University of Wisconsin-Madison
2. West Virginia University
3. University of Illinois at Urbana-Champaign
4. Lehigh University
5. Bucknell University
6. University of Iowa
7. University of Mississippi
8. Syracuse University
9. Tulane University
10. Colgate University
Thank you!
<table>
<thead>
<tr>
<th>Topic</th>
<th>Presenter</th>
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</thead>
<tbody>
<tr>
<td>Welcome and Introduction</td>
<td>David Marshall</td>
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<td>Marc Fisher</td>
</tr>
<tr>
<td>Institutional Advancement</td>
<td>Beverly Colgate Eric Sonquist</td>
</tr>
</tbody>
</table>
Academic Affairs Update
May 15, 2017

David Marshall
Executive Vice Chancellor
Thank you

• Jeff Stopple and Linda Adler-Kassner, Interim Co-Deans of Undergraduate Education
• Kathy Foltz, Interim Dean of College of Creative Studies
• Leila Rupp, Interim Dean of Social Sciences
• James Ford, Interim Director, Summer Sessions
• Welcome to Blake Nemelka, new Director of Summer Sessions
Enrollment

• Thank you to faculty, staff, deans, and units across campus for extraordinary efforts to prepare for and accommodate 2016-2017 enrollment increase.

• Ongoing discussions about how to better align enrollment with resource and academic planning.

• Improving conversion ratio (through student credit hours and course credit value) will allow us to enroll fewer students and get more funding.
Enrollment Projections

• Target for California undergraduates: +30 FTE
• Reduction in freshmen.
• Increase in transfers.
• Increase in graduate students.
• Increase in non-resident undergraduates.
• We will provide deans with enrollment projections and supplemental resources to assist departments in curricular planning.
Fall 3rd Week Graduate Census Enrollments (2013-2016)
SIRs for 2017 as of 5/8; projecting ~850
Total International Enrollments (Master’s and Doctorate) 2013-2017 (2017 = SIRs as of 5/8)
UCSB International Doctoral Enrollments 2013-2017 (2017 = SIRs as of 4/28)

IDRF announced in 2013
## Faculty FTE

<table>
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<th>Year</th>
<th>New Hires</th>
<th>Separations</th>
<th>Net</th>
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<td>2008-09</td>
<td>35.50</td>
<td>35.33</td>
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<td>2010-11</td>
<td>11.20</td>
<td>49.50</td>
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<td>2011-12</td>
<td>16.50</td>
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<td>-12.50</td>
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<td>2014-15</td>
<td>34.00</td>
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<td>2016-17</td>
<td>67.00</td>
<td>36.83</td>
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</table>

60+ recruitments currently underway, plus strategic use of search waivers and second offers.
Recruitment Diversity Strategies

• President’s Postdoctoral Fellow Faculty Recruitment Program
• Search Waivers and Partner Hires
• Faculty Diversity Enrichment Funds
• Special Recruitment Initiatives
  – North Hall Chairs
  – Economics Recruitment Initiative

Thank you to AVC Maria Herrera-Sobek.
## Recruitment Diversity

### 2015-2016 Recruitment Cycle

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<th>Minority</th>
<th>White</th>
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<td>13</td>
<td>21</td>
</tr>
<tr>
<td>M</td>
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<td>19</td>
<td>25</td>
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<tr>
<td>total</td>
<td>14</td>
<td>32</td>
<td>46</td>
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- 45.6% female
- 30.4% minority

### 2016-2017 Recruitment Cycle

<table>
<thead>
<tr>
<th></th>
<th>Minority</th>
<th>White</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>F</td>
<td>17</td>
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<td>M</td>
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</tr>
<tr>
<td>total</td>
<td>31</td>
<td>36</td>
<td>67</td>
</tr>
</tbody>
</table>

- 46.2% female
- 46.2% minority
“Among the 60 U.S. members of the Association of American Universities, the University of California at Santa Barbara hired the highest percentage of women as full-time tenure-track faculty members whose primary role was instruction in the fall of 2015.”

“AAU Members With the Greatest Diversity Among Tenure-Track Hires on the Instructional Staff, Fall 2015,” April 30, 2017
2010 Long-Range Development Plan

• 5,000 additional students (1% per year) to grow from 20,000 to 25,000 students by 2025.
• Significant part of growth planned at graduate level.
• 366 additional faculty.
• 1,400 additional staff.
• Increase in Instruction, Research, and Support Space from ~2.7m ASF to ~4.4m ASF.
• 2014: 22,000 students, fewer faculty and staff, some new facilities but space deficit.
Framework for UC’s Growth and Support

• Hypothetical scenarios for UC enrollment growth.
• Estimate of current and future needs (capital projects, deferred maintenance, housing, salaries, start-up, etc.) to argue for adequate funding for growth.
• LRDP: 2025; Framework: 2040.
• UCSB: Any growth scenario needs to take into account:
  – Costs of addressing shortfall in resources for the growth we already have experienced, especially in instruction, research support, facilities, and staff;
  – Costs of renewal to maintain current levels of faculty, staff, and students;
  – Costs of new growth.
Design and Construction Services

• APPA: Leadership in Educational Facilities
• External review of DCS operations.
  – Recharge structure and funding strategies;
  – Costs and timing of lab renovations.
• Ongoing discussions to improve planning and practices.
• Thanks to Vice Chancellor Marc Fisher and AVC Renée Bahl.
Academic Personnel

• President Napolitano has approved salary scale adjustment for faculty and other non-represented academic employees, based on 3% merit pool.

• 1.5% salary scale increase for faculty and other non-represented academic employees will be effective July 1, 2017.

• In addition to the salary scale adjustment, the President also authorized additional supplements to academic salaries, following specific criteria.

• Academic Personnel, Academic Senate, Deans consulting to continue and refine practice of last two years, informed by salary equity data.

• Thanks to AVC Alison Butler.
Undergraduate Education

• Undergraduate Research Colloquium and Slam on Tuesday, May 16th, from 11-2 in Corwin Pavilion.

• Faculty Research Assistance Program (FRAP): 275 participants

• Undergraduate Research & Creative Activities (URCA) grant: 179 participants
Transfer Student Center

• Located in library.
• 3,000 Student Visits
• 780 visits for academic advising.
• 190 visits for general questions, advice.
• 1,220 visits for study/community space.
• 50 visits for TSC partner drop-in hours.
• 380 visits for workshops or events.
• Peer-Tutor Program: one-on-one, drop-in tutoring for 21 courses.
• Chemistry, Psychological and Brain Science, Economics, Math, Communication.
• 800 student visits since November.
San Clemente Village: almost 100% graduate student residents in fall.

Leah Foltz (Biomolecular Science and Engineering) won People’s Choice Award at 2017 UC Grad Slam
Thank you to University Librarian Denise Stephens, who will depart for Washington University.

Search committee has been appointed, chaired by Professor Bruce Tiffney.
Library

- 300,000 visitors each month.
- **UCSB Reads**: 3,290 books distributed free to students.
- 1,875 students assigned the book in courses.
- 680 attendees at April 24th lecture.
Library Gifts

• $250K Sara Miller McCune Library Innovation Fund.

• Gifts valued at $3,661,262 for major new collections:
  – Michael and Nan Miller Operetta Archive
  – Lois Capps papers
  – Milt Larsen vaudeville collection
  – Music Academy of the West recordings & papers
  – Professor Emeritus Don Johnson papers.
Data Curation and Research Collaboratory

- Interdisciplinary Research Collaboratory: 3000+ users from 30+ departments.
- Data Curation Program: data management, publication, and preservation.
- $100K Institute of Museum and Library Services grant for “Always Already Computational: Library Collections as Data.”
- Organized first California Data Librarians conference.
Information Technology and Enterprise Technology Systems

• 871 projects for 5 largest IT organizations; 600+ known applications.
• 859 Eduroam-enabled UCSB Wireless Access Points.
• Access to 500+ Eduroam enabled wireless campuses worldwide with their UCSB Net ID.
• Hosted 9,493 Zoom web-based meetings:
  – 33,718 participants;
  – 518,075 minutes of meeting time;
  – 5,422 screen shares;
  – 601 meeting recordings.
• Central Authentication Service: 120 campus, cloud, and federated UCSB systems now utilize this service.
• 5,740 Connect faculty and staff accounts; 1200+ new migrations in process.

• Thank you to AVC/CIO Matthew Hall.
Cybersecurity

- UCSB vulnerability scanners review up to 14,000 systems per week for known vulnerabilities.
- Threat Detection and Intelligence systems detected 50-100 outside threats on our network *per month*.
- Defended against 787 malware attacks *per month*.
- IT security mitigated 1427 critical vulnerabilities.
- Sophos Anti-Malware consoles deployed in 25 departments covering 3584 endpoints.
- Training: [https://www.learningcenter.ucsb.edu/](https://www.learningcenter.ucsb.edu/)
Information Technology and Enterprise Technology Systems

- Cybersecurity awareness training program required of faculty and staff at all UC locations.
- UCSB compliance rate: **74.35%**.
- Third from the last (ahead of UCSC and Berkeley).
- In Academic Affairs, of those who have not completed the mandatory training:
  - 17% undergraduate students;
  - 36% graduate students;
  - 27% faculty;
  - 20% staff.

---

**HACKERS USE TOOL TAKEN FROM N.S.A. IN GLOBAL ATTACK**

A Digital ‘Perfect Storm’ Hits Hospitals, Businesses and a Russian Ministry

By Nicole Perlroth and David E. Sanger

SAN FRANCISCO — Hackers exploiting malicious software stolen from the National Security Agency executed damaging cyberattacks on Friday that hit dozens of countries worldwide, forcing Britain’s public health system to send patients away, freezing computers at Russia’s interior ministry and wreaking havoc on tens of thousands of computers elsewhere.

The attacks amounted to an audacious global blackmail attempt spread by the Internet and underscored the vulnerabilities of the digital age.

Transmitted via email, the malicious software locked British hospitals out of their computer systems and demanded ransom before users could log back in — $300 to unlock individual computers, or even if those who did pay would regain access to their data.

Security experts described the attacks as the digital equivalent of a perfect storm. They began with a simple phishing email, similar to the one Russian hackers used in the attacks on the Democratic National Committee and other targets last year. They then quickly spread through victims’ systems using a hacking method that the N.S.A. is believed to have developed as part of its arsenal of cyberweapons. And finally they encrypted the computer systems of the victims, locking them out of critical data, including patient records in Britain.

The connection to the N.S.A.
Electronic Timekeeping: Deployment Waves Timeline

V8 Upgrade: 11/14/2016 - 4/6/2017
Wave 1: 5/30/2017 - 8/4/2017
Wave 2: 8/7/2017 - 10/6/2017
Wave 3: 10/2/2017 - 12/8/2017
Wave 4: 1/8/2018 - 3/16/2018

Wave 1 Go-Live: 8/1/2017
Wave 2 Go-Live: 10/1/2017
Wave 3 Go-Live: 12/1/2017
Wave 4 Go-Live: 3/11/2018
Wave 5 Go-Live: 5/6/2018

Kronos V8 Upgrade Complete: 4/6/2017
UCPath UCSB Go-Live: 7/1/2018
UCPATH

UCPath will:

• Replace UC’s 35-year old Payroll/Personnel System (PPS) with a single new payroll and HR technology system.

• Standardize payroll and HR processes system-wide.

• Centralize benefits and payroll processes within the UCPath shared service center.

• UCSB target go-live date is July 2018.
Sexual Harassment/Sexual Violence Prevention

• Title IX of the Education Amendments of 1972 prohibits sex discrimination in all areas of education.

• Includes sexual harassment, sexual violence, and any form of discrimination or harassment based on sex, gender, gender identity, gender expression, pregnancy or sexual orientation/identity.

• All employees are designated Responsible Employees.

• UC requires all of its employees to participate in annual training. All employees required to complete training within the first six weeks of employment.
University of California Sexual Violence and Sexual Harassment Prevention Training

• **Responsible Employees** required to report of sexual harassment or sexual violence involving students. All UC employees (except those specifically identified as confidential employees) are required to notify the Title IX office if a student brings information about, or an employee becomes aware of, a possible incident of sexual violence or sexual harassment.

• All faculty and supervisors must notify the Title IX office if anyone in the University community brings information about, or you become aware of, a possible incident of sexual violence or sexual harassment. If someone comes forward to discuss an alleged incident of sexual harassment or sexual violence, or if you have reason to believe a student or employee is experiencing sexual harassment or sexual violence, you must contact the Title IX officer and provide all of the information that was shared with you.

• Provide the following information to the student or reporting employee:
  – Your obligation to communicate with the Title IX Officer;
  – The student or employee’s option to request that the University maintain his or her confidentiality;
  – Availability of confidential support services.
Reporting an Incident

Ariana Alvarez, UCSB Title IX Officer
Title IX & Sexual Harassment Policy Compliance Office
3211 Phelps Hall, 805.893.5410

Responding to a report of sexual harassment or sexual violence is the responsibility of the Title IX Officer. Please do not attempt to conduct an investigation on your own.

Those affected by sexual violence and sexual harassment can receive confidential support. These services are available to anyone affected by sexual harassment or sexual violence, including the reporting party, third parties and any individual acting in a supportive role for the complainant or respondent. For faculty and staff, these resources include:

**CARE**
1220 Student Resource Building; 24/7 Confidential Advocacy Line: 805.893.4613

**Academic and Staff Assistance Program (ASAP)**
Student Affairs and Administrative Services Building (SAASB 3101), Third floor, North Wing; 805.893.3318; 8a.m.-12 p.m.; 1-5 p.m.

**Office of the Ombuds**
Girvetz Hall 1205-K; 805.893.3285; http://www.ombuds.ucsb.edu

Referral to or accessing the services of any confidential resources does not relieve responsible employees of their obligation to report to the Title IX Office.
Office of the Ombuds

Caroline Adams, Campus Ombuds
Michael Steinberg, Associate Ombuds
Michael O’Connell, Faculty Ombuds
Shauna Shea, Assistant Ombuds

1205-K Girvetz Hall
Hours: 8am-12pm, 1pm-4pm
Phone: (805) 893-3285
https://ombuds.ucsb.edu/
Chancellor’s Coordinating Committee on Isla Vista

• Thanks to Kum-Kum Bhavnani and George Thurlow.

• Discussions with Community Services District about mutually-beneficial projects and services.

• Meetings with CSD Directors, Supervisor Hartman, community members.

• Third year with safe and quiet Halloween and Deltopia.
Thank you.
## End of Year Report Schedule

<table>
<thead>
<tr>
<th>Section</th>
<th>Presenter</th>
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<tbody>
<tr>
<td>Welcome and Introduction</td>
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<td>Campus Highlights</td>
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<td>Institutional Advancement</td>
<td>Beverly Colgate</td>
</tr>
<tr>
<td></td>
<td>Eric Sonquist</td>
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</tbody>
</table>
Extramural funding for research

- For 25 years from 1983 – 2008:
  - Extramural funding doubled every 10y
- Flat since 2008
  - Growth of federal agencies slowed
  - Competition has grown dramatically
- UCSB has done well
Who funds UCSB research?

![Pie chart showing awards by sponsor type]

- Direct Federal: $115.4 M
- Industry: $15.2 M
- Non-profit: $21.9 M
- Other: $11.5 M
- Indirect Fed: $20.0 M
- UC: $2.2 M
- State: $4.8 M
- Higher Ed: $4.5 M

Sponsors:
- NSF: $45 M
- DOD: $32.2 M
- NIH: $16.3 M
- Energy: $12.8 M
- NASA: $4.5 M
- Other: $4.6 M
Future of Federal Funding?
Priorities are shifting!
What we’re doing

• Monitoring developments at funding agencies
• Working closely with Governmental Relations (both on campus and UCOP)
• Considering new/different opportunities

• Do you have information or ideas?
  o Send them to us!
Another way that you can help:
UC Federal Research Funding Advocacy

UC research is critical to California’s and the nation’s economic health and quality of life.

The recent White House budget blueprint for federal Fiscal Year 2018 proposes to cut $54 billion from federal programs that support areas such as medical, energy and environmental research. Federal support for research is key to UC — and California — continuing as a global research leader. These cuts would be devastating to our nation and would stifle UC’s ability to identify solutions to the greatest scientific and technological challenges of our time.

https://www.universityofcalifornia.edu/support-uc/ucan/research/take-action
Some good news
American Association for the Advancement of Science (AAAS) Fellows

Kathleen Foltz

Kaustav Banerjee

Divyakant Agrawal
Organized Research Units and Centers at UCSB
Centers and ORUs that Report to OR

- California NanoSystems Institute (CNSI)
- Natural Reserve System (NRS)
- Institute for Social, Behavioral, and Economic Research (ISBER)
- National Center for Ecological Analysis and Synthesis (NCEAS)
- Neuroscience Research Institute (NRI)
- Earth Research Institute (ERI)
- Center for Black Studies Research (CBSR)
- Chicano Studies Institute (CSI)
- Marine Science Institute (MSI)
Center and ORU Highlights

Natural Reserve System

New La Kretz Research Center at Sedgwick Reserve:

Major gift from UCSB Alumna Linda (La Kretz) Duttenhave and her father Morton La Kretz

California Nanosystems Institute

Art of Science Competition:

56 entries 1400 votes
Center and ORU Highlights

Center for Black Studies Research
50 Years of the Black Panther Party:
Revolutionary Art and the Black Radical Tradition

Neuroscience Research Institute
The molecular basis of brain plasticity and how neurons ‘learn’ (Ken Kosik)
Center and ORU Highlights

Earth Research Institute
A Climate Change Reality Check
(Leila Carvalho and Charles Jones)
New book analyzes historic observations as well as the latest data from the Intergovernmental Panel on Climate Change

Marine Science Institute
Benioff Ocean Initiative
(Doug McCauley) The economic importance of Ocean Health
Innovation and Entrepreneurship
UCSB I&E

- UCSB works to get new technologies from our research into the marketplace.
  - About 100 invention disclosures per year
    - 3 times the average (relative to research dollars)

- The per capita industry research funding to our Engineering faculty is in the top 10 in the country.
UCSB and AB2664

• $2.2M from the State of California to UCSB
  ○ Connecting basic research with a suite of strong I&E programs to create new commercial products

• AB2664 funds landed on fertile ground at UCSB
  ○ CNSI wetlab and maker spaces: More lab facilities for startups to develop their ideas and products faster
  ○ TMP Garage: Taking brilliant ideas to viable startups

• And more...
  ○ Proof of concept grants, workshops, mixers and other connections to mentors, investors and entrepreneurs.
UCSB Startup Milestones

• June, 2016: ShadowMaps
  ○ Acquired by major ride-sharing company

• August, 2016: Aurrion
  ○ Acquired by Juniper Systems for $165M

• Dec 2016: Apeel Bio
  ○ $33M Series B funding round

• February, 2017: CytomX
  ○ Initiates Phase I clinical trial for probody therapeutic
Emerging startups: 12 months

- Mentium Technologies: ICs for artificial intelligence
  - “people’s choice” at Central Coast Innovation Awards
- Indikeat: Detect protein spoilage, reduce food waste
  - Successful NSF iCORPs grant
- EV Match: Facilitating electric vehicle charging
  - “AirBnB” principles applied to charging vehicles
- Milo Sensors: Wearable, non-invasive sensors
  - Monitor blood-alcohol levels
- Laxmi: Glucose sensing/insulin delivery devices
  - Painless, with particular focus on pediatric patients
- And more…

UCSB Office of Research
Thank you!

- On behalf of the UCSB faculty, I would like to thank all of the people in the UCSB community who support our research.
  - Library, Departments, Research Institutes, Office of Research, and all of the offices that provide administrative and facilities support.

- UCSB thrives as a research university because of your strong support.
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Institutional Advancement  Beverly Colgate
                            Eric Sonquist
Academic Senate Report
2016-17 Academic Year
Henning Bohn, Chair
1. Campus Climate

• Several statements in Nov. to reaffirm
  – Our commitment to diversity & inclusion
  – Our commitment to protecting undocumented members of the UC community

• Current issues under discussion:
  – Videotaping – in class and on campus
  – Concerns about classroom protocol
    • Undergraduate Council is preparing a faculty survey
  – Post-election threats against faculty
2. Funding Shortfalls

- Enrollment surge without adequate funding
  - Recruiting obstacles: start up, lab renovations
  - Tension: new initiatives vs. impacted majors
- Non-residents: 12%, competitors 15-24%.
- UC Framework for growth – scenarios for 2040
  - Starting point for Campus planning?
- Need more transparency about Campus financials – not yet adapted to funding streams
Thank You

To all who have helped us this year!

More information at
https://senate.ucsb.edu/

Questions?
End of Year Report Schedule

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Institutional Advancement Beverly Colgate
                                 Eric Sonquist
Student Affairs
End-of-the-Year Report
May 15, 2017

Margaret Klawunn
Vice Chancellor for Student Affairs
UCSB Distressed Students Response Protocol

Student distress may manifest in behavior or in the reaction the behavior elicits in others. If you notice any of the following behaviors, the Distressed Student Protocol will assist you in responding to the student and providing appropriate referrals.

**STUDENT BEHAVIORS**
- Behavioral or emotional change
- Social withdrawal
- Change in hygiene or appearance
- Alcohol or drug abuse
- Decline in academic performance
- Excessive or inappropriate anger
- Bizarre thoughts or behavior

**STAFF/FACULTY REACTIONS TO STUDENT'S BEHAVIOR**
- Feeling alarmed or frightened
- Feeling uncomfortable about student's comments or behavior
- Concern about student's ability to function

---

**Is there danger to self or others?**

- Yes, or student needs immediate attention
  - Call 911 or 893-3446.
  - UCPD is the campus community's emergency response service for medical, psychiatric, and safety concerns.

- No or not sure, but I am concerned
  - Working Hours: Call Student Mental Health Coordination Services: 893-3030
  - After Hours: (nights/weekends/holidays) Call UCSB’s 24-Hour Phone Counseling Service: 893-4411

---

**No, but student is having academic or personal issues**

Refer to Appropriate Campus Support Services:

- **Counseling and Health Resources**
  - 893-5013 Alcohol & Drug Program
  - 893-4411 Counseling & Psychological Services
  - 893-3087 Social Work Services
  - 893-3371 Student Health Service

- **Sexual/Interpersonal Violence Resources**
  - 893-4613 Campus Advocacy Resources & Education
  - 893-5410 Title IX & Sexual Harassment Compliance Office

- **Academic Resources**
  - 893-3269 Campus Learning Assistance Services
  - 893-8974 College of Creative Studies
  - 893-2809 College of Engineering
  - 893-2038 College of Letters & Science
  - 893-2668 Disabled Students Program
  - 893-2777 Graduate Division

- **Other Resources**
  - 893-4758 Educational Opportunity Program
  - 893-2929 Office of International Students & Scholars
  - 893-5016 Office of Judicial Affairs
  - 893-3295 Office of the Ombuds
  - 893-5841 Resource Center for Sexual & Gender Diversity

---

For more information or to refer a distressed student using our online referral form, visit [www.sa.ucsb.edu/distressedstudentsguide](http://www.sa.ucsb.edu/distressedstudentsguide)

UCSB is committed to providing a quality learning environment. Faculty, TAs, and staff will often be the first to encounter a student who is in distress. Encouraging and helping the student to seek assistance with the appropriate campus and community resources are key. UCSB has multiple professionals poised to respond to distressed students. These staff members include social workers, psychologists, psychiatrists, and coordinators of student mental health services. Student Mental Health Coordination Services is a readily accessible single point of contact for staff, faculty and students who are concerned about a distressed student. The coordinators will consult about a student, provide referrals to campus departments, develop action plans, and follow up with students, staff, and faculty as appropriate.

Support for faculty and staff after working with a distressed student: Academic & Staff Assistance Program, Human Resources: 893-3318.
Student Mental Health Coordination Services

GET HELP
- Emergency: 911
- UCPD: 805-893-3446
- Student in Distress: 805-893-3030 (SMHCS)
- After Hours Consultation: 805-893-4411 (CAPS)
- Clinical Referrals
- Report Sexual Violence
- Report Hate/Bias Incident
- Concerns about Staff/Faculty
- Directory of all Resources

OUR ROLE
The Student Mental Health Coordination Services (SMHCS) office is the single point of contact for the campus community to report concerns about a student in distress or a student distressing others. As the department that collects all information regarding distressed student concerns, SMHCS Coordinators are able to construct a holistic picture of how referred students are functioning and connect them with appropriate campus resources. As a non-clinical office, SMHCS is able to collaborate with other departments on campus to provide coordination of care, interventions, social support, and follow-up services from a network of campus resources.

When appropriate, SMHCS will mobilize the Student Behavioral Intervention Team (SBIT) to provide a coordinated University response to a student in distress or a student distressing others. The team is a multi-disciplinary group of professionals who work to improve the health and safety of the campus community while supporting students’ ability to achieve academic success. The SBIT is committed to identifying students who exhibit distress or disruptive behavior, and who require a high level of campus intervention. The team determines the appropriate interventions, develops individualized response plans, and connects students to campus and community services.

http://www.sa.ucsb.edu/responding-to-distressed-students
University Campus Climate Incident Reporting

Ricardo Alcaino, Director, Equal Opportunity & Discrimination Prevention Office/Office of Equal Opportunity and Sexual Harassment

- Expressions of Bias
- Hate Speech
- Hate Crime
- Graffiti/Vandalism
- Intimidation, Bullying or Physical Violence
- Bias Incidents
- Hostile Climate
- Other Campus
- Climate Issues
Financial Crisis Response Team

• Multi-disciplinary team to assist undergraduate and graduate students who are experiencing a significant financial crisis that jeopardizes their path to graduation
Financial Crisis Response Team

- Student emails team with details of situation and team responds within one day and works to develop an action plan

financialcrisis@sa.ucsb.edu
Academic Initiatives
High Impact Educational Practices in Action

Faculty Engagement highlights:

• Syllabi referrals
• INT 95 series
• Gene and Susan Lucas Funds
• Faculty Survey
RESILIENT LOVE IN A TIME OF HATE SERIES

BLACK LIBERATION:
THE ROSE THAT GREW FROM CONCRETE
Alicia Garza, Co-founder of Black Lives Matter

Social Justice activist, organizer, and co-founder of #BlackLivesMatter, Alicia Garza shares her unflinching call-to-action against discrimination in the U.S. while galvanizing individuals to fight for freedom and justice for all Black lives. Alongside Opal Tometi and Patrisse Cullors, Garza helped transform what was once a viral hashtag and social media force into a grassroots national organization and a global human rights movement. Currently the special projects director for the National Domestic Workers Alliance, Garza has dedicated her life and career to fighting for equality and justice for all.

Wed, April 26, 7 PM
Lecture/Campbell Hall

For more information or assistance in accommodating people of varying abilities contact the Multi-Cultural Center at 805.893.8011
RESILIENT LOVE
in a time of hate
SERIES
UCSB’s Division of Student Affairs presents the Multicultural Center in partnership with the Visitor Center.

HeART Work: Poetically Political
AN EVENING OF SPOKEN WORD WITH NIKKITA OLIVER

James Baldwin says, “The soil of the revolution is there to articulate the necessary but until the people themselves understand it, nothing can happen.” HeART Work is a transformational act of love that challenges and changes the world through poetry. The power of the arts is to creatively speak truths in ways that people can hear and engage in a transformative and meaningful way that does not always happen through lectures or even everyday conversations. Storytelling is one of the oldest and most powerful forms of medicine. Spoken word artist, community organizer, and current candidate for Seattle’s mayor’s race with the People’s Party, Nikkita Oliver shares in how by telling our stories we can heal hearts, change the world, and inspire creative revolution.

TUES, MAY 23, 7:30 PM
POETRY PERFORMANCE/MCC THEATER

For more information or assistance in accommodating people of varying abilities contact the Multicultural Center at 805.893.8441.

DIVERSITY LECTURE
FROM 9/11 TO NOW:
IMMIGRANT RIGHTS MATTER TO ALL OF US

AHILAN ARULANANTHAM
THURS, MAY 25, 6 PM
LECTURE
MCC THEATER

For more information or assistance in accommodating people of varying abilities contact the Multicultural Center at 805.893.8441.
GRAND OPENING
Monarch Lounge

April 7, 2017 | 4:00-6:00PM | Bldg. 434 Room 101

Join us for this open house of the new center for Dream Scholars & allies! Remarks by Margaret Klawunn, Vice Chancellor of Student Affairs and IDEAS student leadership.

Refreshments will be served.
Travel and Immigration Policies

• Information Updated Regularly

Division of Student Affairs
http://www.sa.ucsb.edu

Office of International Students & Scholars (OISS)
http://oiss.sa.ucsb.edu/

DreamScholars (Undocumented Students)
http://www.sa.ucsb.edu/dreamscholars/home
Thank you!
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Institutional Advancement Beverly Colgate
                                Eric Sonquist
Administrative Services Division
2016-2017 End of The Year Presentation
Administrative Services Town Hall Meetings

September 29, 2016 Agenda

- UC Initiatives & Campus Initiatives
- UCPath and KRONOS Update
- UCSB Staff Engagement Survey Update
- Design, Facilities & Safety Services
- Housing, Dining & Auxiliary Enterprises
- Campus Safety

February 14, 2017 Agenda

- United Way
- Campus Clery Coordinator
- Terms and Conditions May Apply
- Design, Facilities & Safety Services
- Housing, Dining & Auxiliary Enterprises
- How to Find Great Lectures on Campus
- Performance Evaluation Form
- Love of Learning
- Employee Engagement
Sixth Annual Central Coast Sustainability Summit
October 17, 2016
As an outcome of the Leadership Retreat, three Working Groups were formed:

- World-Class Facilities: Classroom Renewal Initiative
- Talented Staff: Success Planning Initiative
- Service Excellence: Service Center Cluster Implementation
President’s Global Climate Leadership Conference
March 7 and 8, 2017
North Campus Open Space Groundbreaking
April 26, 2017
North Campus Open Space Groundbreaking
GAUCHO ROUND-UP

MAY 19, 2017 9AM-3PM

ACCEPTABLE ITEMS
- CONFIDENTIAL DOCUMENTS FOR SHREDDING
- ELECTRONIC WASTE
- RECYCLABLES
- TRASH

PARKING LOT 23
PARKING LOT 1
CHEMISTRY SERVICE LOT
PARKING LOT 15/ NORTH HALL SERVICE LOT
Audit and Advisory Services

FY 2016-17
# Audit and Advisory Services Reports 2016-17

<table>
<thead>
<tr>
<th>Project No.</th>
<th>Title of Report / Memo</th>
<th>Type</th>
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<tr>
<td>08-16-0016</td>
<td>Enterprise and Campus-wide IT Project Costs: FY 2015-16 Review</td>
<td>Audit</td>
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<td>08-16-0026</td>
<td>MCDB – Assistance with Management Organizational Review</td>
<td>Advisory</td>
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<td>08-17-0001</td>
<td>Information Security - Restricted Information</td>
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<td>November 22, 2016</td>
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<td>08-17-0003</td>
<td>Koegel Autism Center and Clinic</td>
<td>Audit</td>
<td>December 16, 2016</td>
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<td>08-17-0002</td>
<td>Intercollegiate Athletics and Department of Recreation Procurement and Contracting</td>
<td>Audit</td>
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<td>08-17-0004</td>
<td>Kavli Institute for Theoretical Physics (KITP)</td>
<td>Audit</td>
<td>December 22, 2016</td>
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<td>08-17-0005</td>
<td>National Center for Ecological Analysis and Synthesis (NCEAS)</td>
<td>Audit</td>
<td>February 10, 2017</td>
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<td>08-17-0022</td>
<td>Environmental Health &amp; Safety (EH&amp;S)</td>
<td>Advisory</td>
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<td>08-17-0014</td>
<td>Executive Compensation: Annual Report on Executive Compensation</td>
<td>Audit</td>
<td>April 12, 2017</td>
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<td>08-17-0008</td>
<td>Human Subjects</td>
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<td>08-17-0021</td>
<td>Work Order Systems and Processes</td>
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<td>Cases Open as of July 1, 2016</td>
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<td>New cases reported July 1, 2016 through April 21, 2017</td>
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<td>Cases Closed July 1, 2016 through April 21, 2017</td>
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<td>Cases Currently Open</td>
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<tr>
<td>Reports Issued</td>
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<td>Number of Allegations Addressed in Reports</td>
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<tr>
<td>Cases Referred to Management or Specialized Units*</td>
<td>10</td>
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</tr>
</tbody>
</table>

(*Specialized units include UCPD, Title IX Sexual Harassment Compliance, Equal Opportunity & Discrimination Prevention Office)
Training and Outreach

- Controller’s Financial Management Certificate Program
- The Office of Research’s Sponsored Projects Training for Administrators in Research (STAR)
- PPS (Personnel and Payroll System) Basics
Staff Engagement Activities 2016-17

Redesigned and expanded the new staff orientation program

Gaucho U cohort successfully launched two Mindful UCSB series

New Staff logo and t-shirts

Over 400 attended the sessions
Staff Engagement Activities 2016-17

Near perfect completion rate of written performance evaluations for policy-covered staff
Environmental Health & Safety

In 2016:

Environmental Management
- Averaged 140 Hazardous Waste Pickups a month
- Disposed of 65 tons of hazardous waste

Safety Management
- Conducted 407 Ergonomic evaluations
- Conducted 134 structured safety inspections

Food Safety/Public Health
- Conducted 97 Food Safety Inspections
- Conducted 71 Pool Safety inspections

Research Safety Program
- Conducted 1,100 Laboratory Safety Inspections
- Trained 1,000 students in the Fundamentals of Laboratory Safety Course

Industrial Safety Program
- Conducted 314 programmatic safety inspections
- Conducted 93 comprehensive incident/accident investigations
- 300 employees trained in the 4 hr. Smith System Defensive driving program
Environmental Health & Safety

Emergency Management

• In January 2017, UCSB conducted its 41st CERT class since 2009, which resulted the training of over eight hundred community members.

• In March, UCOP conducted a programmatic self-assessments comparing UCSB’s emergency preparedness efforts to nationally recognized standards and UCSB scored in the 95th percentile (207 out of a possible 219 point scale).
Environmental Health & Safety

2016 Client Satisfaction Survey

- Survey ran from June 15th through July 15th
- Distributed to 400+ Campus EH&S customers
- Of 151 responses, 77% responded that they were Satisfied or Very Satisfied with department services
- 96% responded that they would Recommend services to a friend or coworker
Director of Residential Operations

Brian Graham
HDAE Learning & Development
Deepening Understanding Conference
HDAE Learning & Development
Professional Competency Graduation
Food, Nutrition & Basic Skills Program

Kitchen Basics
- Classes cover basics of cooking, pantry set-up, and required kitchenware

Cooking & Nutrition Basics
- Two mobile demonstration kitchens
- Classes on nutritious and affordable meal preparation

Budget & Planning
- Classes focus on how to budget, creating shopping lists for balanced meals, couponing, and information on local stores
UCSB Police Department

- Received Private Donation for CSO bicycles
- Increased Diversity in UCPD Ranks
UCSB Police Department

Isla Vista Community Outreach
The Club & Guest House

- Opened on January 31, 2017
- $22M project
- 34 all-inclusive guest rooms
- Fine dining room, seats 132 guests
- State of the art conference space
  - 2 conference rooms with views of the Lagoon
  - The Betting Elings Wells Pavilion (1300 sq. ft.)
  - A 6500 sq. ft. outdoor terrace for special occasions
The Club & Guest House
The Club & Guest House
Kitp Residence

- Charlie Munger, $65M
- 75,000-SF residential complex
- Allows visiting scholar physicists to stay together; working and thinking about science 24/7
- Gym, dining rooms, shared kitchens, meeting rooms
- 61 apartments
KITP Residence
San Joaquin Student Housing

- 14 Acres of Site Development
- 21 Project Buildings
- 297,661 Building Square Footage
- 186 Units
- 1,019 Beds
- 4,000 Meals Served per Day
- 2,612 Bike Parking Slots
- 1,500 Construction Employees
- 676,400 Hours Worked to Date
- Total $184.3M
San Joaquin Student Housing

- 1,565 Tons of Waste Diverted
- 80% Drought Tolerant Planting
- 10% Recycled Content Materials
- 10% Regionally Sourced Materials
San Joaquin Student Housing

- Solar Domestic Hot Water, Radiant Heat, Natural Ventilation
- Reclaimed Water Dual Plumbing at Gateway Towers
- Reclaimed Water Irrigation throughout Site
- 25-45% Higher Energy Efficiency than T-24
Bio Engineering

- Interiors are progressing, basement close to complete, research equipment start up in one month. 1st floor interior finishes one more month to complete, 2nd floor 6 weeks out, 3rd floor 2 months out
- Site hardscape/softscape continues on all sides of bldg. and will continue for next 3-4 months
- Mechanical equipment servicing bldg. operations in the start up and commissioning mode for next two months
- Exterior bldg. elevations façade work continues and will complete in 6 weeks
Bio II – Lab Renovations

Fly Neuroscience Lab
• Renovation of 1,500 SF
• Microscopy/optics room, behavior room, equipment room
• $1,400,000

Seawater Lab
• 1,200 SF Dry Lab, 380 SF Wet Lab
• Special floor and wall materials to be used throughout lab for wash down purposes
• New fish tank systems
• $2,060,000

Physiology Lab
• Renovation of 600 SF
• 2-photon microscopy room, animal physiology room
• $540,000
Solar Projects
Infrastructure Renewal (1B & 1C)
Infrastructure Renewal (Phase 1B)
Infrastructure Renewal (Phase 1C)
Thank you
End of Year Report Schedule

Welcome and Introduction: David Marshall
Campus Highlights: Henry T. Yang
Academic Affairs Updates: David Marshall
Research Updates: Joe Incandela
Academic Senate: Henning Bohn
Student Affairs Update: Margaret Klawunn
Administrative Services Updates: Marc Fisher
Institutional Advancement: Beverly Colgate, Eric Sonquist
Institutional Advancement

Alumni Affairs (Alumni Association)
Office of Event Management and Protocol
Office of Development
UC Santa Barbara Foundation
Governmental Relations
Office of Public Affairs and Communications
Alumni Affairs

Mosher Alumni House

The first floor of the Mosher Alumni House is slated to become the newest home on the UC Santa Barbara campus for innovation and entrepreneurship. Construction is set to begin in July on "The Garage," a business accelerator program that will host six to eight student and faculty teams.

The program will be run by the Technology Management Program and the construction is being funded from state funds aimed at increasing the flow of new innovation from UC campuses.
Alumni Affairs

All Gaucho Reunion

This year's All Gaucho Reunion provided an opportunity for more than 6,000 alumni and friends to return to the campus for a weekend filled with nostalgia and pride.

The highlight of the event was a special performance by some of the most recognized bands to emerge from Isla Vista over the last three decades. In special events, class philanthropy and Greek organization competitions more than $100,000 was raised during the Reunion for student scholarships.
Event Management and Protocol

Plans and orchestrates many major campus events, including Parents & Family Weekend, all of UC Santa Barbara's commencement exercises and the United Way Campaign which this year yielded $102,445 – an 8% increase over 2016.
Fundraising Totals
GROWING ANNUAL TOTALS ABOVE THE $100M LEVEL

$ in Millions

FY 2015: $134.3
FY 2016: $119.1
2017 YTD May 15th: $78.6
Fundraising Goals 2017 – 2020
GROWING ANNUAL TOTALS ABOVE THE $100M LEVEL

Campaign Impact on Annual Averages

- Pre-Campaign 1996-2000: $23.04
- Campaign Phase I 2001-2011: $56.33
- Campaign Phase II 2012-2016: $99.03
- Post-Campaign 2017-2022: $120 - 150
Office of Development

Campaign Phase II
FISCAL YEARS 2012 THROUGH 2016

- 36% DEPARTMENT SUPPORT
- 30% RESEARCH
- 23% CAPITAL PROJECTS
- 8% STUDENT SUPPORT
- 2% UNRESTRICTED
- 1% INSTRUCTION

$495M RAISED
Office of Development

April 27th
Project Launch

SENIOR CLASS GIFT
Finance Administration & the UC Santa Barbara Foundation

The Foundation's long-term investment portfolio now exceeds $183 million in fair market value. It was reinvested in the UC Regents General Endowment Pool on July 1, 2015, in order to reduce external fees charged on investments.

The Foundation successfully completed its 23rd consecutive clean audit.

The Foundation has handled new stock and wire transfer gifts exceeding $9.2 million in the first nine months of the current fiscal year.

To find out the projected FY 17-18 payouts for your department’s endowed funds visit us at www.foundation.ucsb.edu

Remember to respond to our “Opt-in” memo this coming month if you have UC Santa Barbara Foundation endowments or funds functioning as endowments that benefit your department!
Governmental Relations

Advocate

Graduate Research Advocacy Day with Asm. Limon

Educate

Chancellor Yang with Sen. Jackson at UC Day in Sacramento

Collaborate

(Former) Asm. Williams Honoring Dr. Shuji Nakamura
Dateline: UCSB

On track to issue 350 news releases and to publish as many articles on The UCSB Current, covering campus news, research, honors and accomplishments across all disciplines.

Highlighting the depth and breadth of faculty expertise and interdisciplinary research and scholarship, much of which addresses global issues.

A new paradigm for storytelling combines long-form journalism with photo galleries and videos to present magazine-style features. An example is our series on UCSB's Natural Reserve System.
Office of Public Affairs and Communications

Growing reach and impact of UCSB stories through new social media platforms and technologies

**Gaucho Social**
UCSB “super fans” earn points for sharing campus news & content with their networks

**University Snapchat**
Previews, highlights and tips related to everyday campus life

**Facebook 360 / Live**
Immersive stories, places, events and experiences from around campus

*In partnership with Alumni Affairs & the Office of Development*
*In partnership with the Office of Admissions & the Gauchos Tour Association*
*Recent live events in partnership with the Department of Music, Grad Div*
Office of Public Affairs and Communications

Enabling more visual storytelling with an expanded digital asset library

Searchable catalog of campus photography & identity assets

Free, on-demand downloads for faculty & staff

› ucsb.webdamdb.com
Thank You!