End of Year Report Schedule

Welcome and Introduction
David Marshall

Campus Highlights
Henry T. Yang

Academic Affairs Updates
David Marshall

Research Updates
Joe Incandela

Academic Senate
Henning Bohn

Student Affairs Update
Margaret Klawunn

Administrative Services Updates
Gary Mac Pherson

Institutional Advancement
John Longbrake
Beverly Colgate
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Beverly Colgate
End of Year Report
Chancellor Henry T. Yang
May 20, 2019
Thank you

With commencement only a few weeks away, this is the perfect time to thank all of my colleagues for another beautiful year of hard work and dedication!
Transitions
Last May, we announced Professor Jeffrey Stopple as Dean of Undergraduate Education and Associate Vice Chancellor for Undergraduate Education.
College of Creative Studies

Former CCS Dean Bruce Tiffney graciously agreed to return as Interim Dean for one year.
Administrative Services

Garry Mac Pherson joined our campus last August as our Vice Chancellor for Administrative Services.
Interim Chief of Police James Brock joined our police department in April from UC San Francisco.
UC Police Department

• We are conducting a national search for our next Chief of Police
• We are forming an independent police advisory board
Thanks to Eric Sonquist for 24 years of dedicated service and leadership for our UC Santa Barbara Foundation Board and our Economic Forecast Project, and 30 years of total service to UC!
Campus Events & Highlights
The following are just some sample highlights
Las Varas Ranch
Las Varas Ranch

In December we announced the acquisition of Las Varas Ranch, a 1,800-acre agricultural property located six miles west of our campus.

This land was gifted to our campus through the tremendous generosity and unique vision of philanthropist Charles T. Munger, who is interested in the long-term benefit of our campus. We are most grateful to him for blessing our campus with a gift that will benefit our campus for generations to come.

For a long time, we will maintain the property in its current state as a working ranch. In the years ahead, I will consult with our campus community and local community on the future vision of this working ranch.
Las Varas Ranch
Las Varas Ranch
We have raised $171.9 million in private gifts so far this year.
New Endowed Chairs

• Robert and Victoria Mehrabian
  o Support three existing endowed chairs at $1-million level, up from $500,000 level
  o Six Mehrabian Career Development Chairs in College of Engineering
  o Five Mehrabian Chancellor’s Chairs in College of Engineering
  o Mehrabian Presidential Chair in Engineering

• John & Jody Amhold Director of Performance (Theater and Dance)
Total funding awarded to sponsored projects in FY 2018 is $209.3 million.
#5 Public National University

2019 U.S. NEWS & WORLD REPORT BEST COLLEGES RANKINGS

UC SANTA BARBARA
<table>
<thead>
<tr>
<th>Ranking</th>
<th>University</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>UCLA</td>
</tr>
<tr>
<td>2</td>
<td>UC Berkeley</td>
</tr>
<tr>
<td>3</td>
<td>University of Virginia</td>
</tr>
<tr>
<td>4</td>
<td>University of Michigan – Ann Arbor</td>
</tr>
<tr>
<td>5</td>
<td>UC Santa Barbara</td>
</tr>
<tr>
<td>5</td>
<td>University of North Carolina – Chapel Hill</td>
</tr>
<tr>
<td>7</td>
<td>UC Irvine</td>
</tr>
<tr>
<td>8</td>
<td>Georgia Institute of Technology</td>
</tr>
<tr>
<td>8</td>
<td>University of Florida</td>
</tr>
<tr>
<td>10</td>
<td>College of William and Mary</td>
</tr>
<tr>
<td>10</td>
<td>UC Davis</td>
</tr>
<tr>
<td>12</td>
<td>UC San Diego</td>
</tr>
</tbody>
</table>
2020 U.S. News Best Graduate Schools

Materials ranks No. 1 among public institutions and No. 3 overall

Chemical Engineering ranks No. 6 among public institutions and No. 10 overall
2019 Pulitzer Prize

Professor of Black Studies Jeffrey Stewart wins the 2019 Pulitzer Prize in Biography for “The New Negro: The Life of Alain Locke,” also the winner of the 2019 National Book Award
National Academy of Inventors

Dean Rod Alferness is named to the National Academy of Inventors
National Academy of Sciences

Professor of Physics Cristina Marchetti and Yzurdiaga Professor of Theoretical Physics Leon Balents
Fellows of the American Association for the Advancement of Science

Top: Craig Carlson, Ram Seshadri, Bruce Luyendyk
Bottom: Oran Young and Trevor Hayton
AAAS Lifetime Mentor Award

Professor of Physics Beth Gwinn receives 2019 Lifetime Mentor Award from the American Association for the Advancement of Science
American Academy of Arts and Sciences

Professor of Chemistry and Biochemistry
Alison Butler

Professor of Religious Studies
José Cabezón

Professor of Chemical Engineering
Rachel Segalman

Professor of Psychological and Brain Sciences
Brenda Major
2019 Congressional Women of the Year

Professor of Counseling, Clinical, and School Psychology, and of Feminist Studies
Tania Israel is named among 2019 Congressional Women of the Year by Rep. Salud Carbajal
Dr. Tine Sloan of our Gevirtz Graduate School of Education is appointed by Governor Newsom to the California Commission on Teacher Credentialing, and unanimously elected by the commissioners as chair.
Professor of Linguistics Marianne Mithun, acclaimed for her work with Native Americans, is elected to serve as the 95th President of the Linguistic Society of America.
2019 Guggenheim Fellowships

Professor of Psychological and Brain Sciences
Miguel Eckstein

Professor of Ecology, Evolution, and Marine Biology
Todd Oakley
NSF Early CAREER Awards

Assistant Professor of Materials
Christopher Bates

Assistant Professor of Mechanical Engineering
Bolin Liao

Assistant Professor of Electrical and Computer Engineering
Mahnoosh Alizadeh

Assistant Professor of Electrical and Computer Engineering
Zheng Zhang

Assistant Professor of Materials
Christopher Bates
2019 Faculty Research Lecturer

Professor of History Nelson Lichtenstein is awarded our campus’s highest faculty honor.
2019 Harold J. Plous Memorial Award

Associate Professor of EEMB Douglas McCauley was selected as this year’s Plous Lecturer.

His lecture in March examined the impact of humans and technology on our oceans.
Earlier this year, we helped hand out free books to our students, and author Thi Bui gave a free lecture at Campbell Hall last month.
Thank you to Dean Carol Genetti and to all of our participants in this year’s Grad Slam, including our judges: David Marshall, Joe Incandela, Margaret Klawunn, and Kristin Antelman!

At last month’s finals, chemical engineering student George Degen took the grand prize!
In the fall, we celebrated the grand opening of CITRAL, directed by Professor and Associate Dean Linda Adler-Kassner.

CITRAL is tied into a $1.67-million grant from the Andrew Mellon Foundation to increase student engagement, persistence, and success in the humanities.
In October, we celebrated our students of 1968 and the establishment of our Department of Black Studies and our Center for Black Studies Research.
North Hall Takeover 50th Anniversary
In February, we celebrated the 50-year legacy of Chicana and Chicano Studies at UC Santa Barbara.
Thank you to Assistant Vice Chancellor George Thurlow for such a wonderful All Gaucuo Reunion on April 25-28!
Isla Vista Update
2018 Halloween Concert with “Young Thug”

“The largest crowd gathering was on Saturday night outside the Thunderdome where students lined up to attend a UCSB student-only concert.” – KEYT
2018 Halloween Concert
### Halloween 2018

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Crowd Estimate:</strong></td>
<td>12-15,000</td>
<td>2-3,000</td>
<td>500-1,000</td>
<td>No Crowd</td>
<td>No Crowd</td>
<td>No Crowd</td>
</tr>
<tr>
<td><strong>Arrests:</strong></td>
<td>225</td>
<td>42</td>
<td>45</td>
<td>26</td>
<td>19</td>
<td>9</td>
</tr>
<tr>
<td><strong>Citations:</strong></td>
<td>249</td>
<td>68</td>
<td>44</td>
<td>46</td>
<td>13</td>
<td>35</td>
</tr>
<tr>
<td><strong>Medical Transports:</strong></td>
<td>51</td>
<td>11</td>
<td>9</td>
<td>13</td>
<td>10</td>
<td>2</td>
</tr>
<tr>
<td><strong>Operational Period</strong></td>
<td>4 days</td>
<td>2 days</td>
<td>2 days</td>
<td>4 days</td>
<td>5 days</td>
<td>6 days</td>
</tr>
</tbody>
</table>

Sheriff’s Office and UCSB Police Department
Deltopia 2019
Deltopia 2019 with TroyBoi

Credit: Siavash Ghadiri, Daily Nexus Photo Editor
Deltopia 2019
Thousands flock to Deltopia in Isla Vista, no ‘major incidents’ reported

Kelsey McFarland  9:00 pm  April 7, 2019

The Santa Barbara County Sheriff’s Office says up to 15,000 people went to Deltopia, an unsanctioned spring break party in Isla Vista this year.

Saturday’s warm weather likely brought the big crowds to the college town.
Local News

‘Deltopia’ Street Party Draws Bigger Crowds to Isla Vista, but No Major Problems Reported

An estimated 12,000 to 15,000 revelers flock to Del Playa Drive, but crowd thins out for evening concert at UCSB’s Thunderdome

By Tom Bolton, Noozhawk Executive Editor | @tombol | April 6, 2019 | 11:04 p.m.

Bigger crowds turned out Saturday for the annual “Deltopia” springtime street party in Isla Vista but no major problems were reported, according to the Santa Barbara County Sheriff’s Department.

At the peak, the crowd for the unsanctioned celebration — focused mainly on blufftop Del Playa Drive — totaled 12,000 to 15,000 people, according to sheriff’s spokeswoman Kelly Hoover.
Isla Vista Remembrance Events

Our students, staff, faculty, and the local community have planned special events for this week to commemorate the five-year anniversary of the Isla Vista tragedy.
Admissions Update
Fall 2019 Preliminary SIR Data

- 93,447 first-year applicants (92,314 last year)
- 29% admission rate (32% last year)
- 5,386 total SIRs (3,732 CA residents; 1,654 non-residents)
  - Note: Expected Fall 2019 enrollment is 3,475 CA residents and 1,492 non-residents after the summer – 4,967 total first-year students
- Average GPA: 4.18 (up from 4.13 last year)
- Average SAT: 1359 (up from 1346 last year)
- 27% underrepresented minorities
- 38% first-generation four-year college students
- 69% California residents
UC applications, 2018 vs. 2019

Overall freshman applications for fall 2019 dropped from the previous year in the UC system, led by Berkeley, UCLA and Santa Cruz.

- +2.6% Merced
- +1.2% San Diego
- +1.2% Santa Barbara
- +0.8% Riverside
- +0.6% Irvine
- +0.1% Davis
- -1.3% Santa Cruz
- -2.1% Los Angeles
- -2.5% Berkeley
- -3.0% UC-wide

Source: University of California  Jon Schleuss / @latimesgraphics
## Fall 2018 Undergraduate Nonresident Enrollment Percentages on UC Campuses (18% Regental cap on nonresident undergraduates)

<table>
<thead>
<tr>
<th>Campus</th>
<th>Percentage of Undergraduate Nonresidents</th>
<th>Number of Undergraduate Nonresidents</th>
<th>Total Undergraduate Enrollment</th>
</tr>
</thead>
<tbody>
<tr>
<td>UC Berkeley</td>
<td>24.7%</td>
<td>7,618</td>
<td>30,853</td>
</tr>
<tr>
<td>UCLA</td>
<td>23.5%</td>
<td>7,442</td>
<td>31,577</td>
</tr>
<tr>
<td>UC San Diego</td>
<td>22.5%</td>
<td>6,818</td>
<td>30,285</td>
</tr>
<tr>
<td>UC Irvine</td>
<td>19.1%</td>
<td>5,661</td>
<td>29,736</td>
</tr>
<tr>
<td>UC Davis</td>
<td>18.3%</td>
<td>5,607</td>
<td>30,718</td>
</tr>
<tr>
<td>UC Santa Barbara</td>
<td><strong>16.2%</strong></td>
<td><strong>3,736</strong></td>
<td><strong>23,070</strong></td>
</tr>
<tr>
<td>UC Santa Cruz</td>
<td>11.2%</td>
<td>2,002</td>
<td>17,792</td>
</tr>
<tr>
<td>UC Riverside</td>
<td>4%</td>
<td>838</td>
<td>20,581</td>
</tr>
<tr>
<td>UC Merced</td>
<td>0.5%</td>
<td>38</td>
<td>7,881</td>
</tr>
</tbody>
</table>
UCOP Policy on Nonresident Student Enrollment

- **Nonresident Supplemental Tuition** for students whom a campus enrolled above its 18% cap will be redirected to support student basic needs programs across the system in 2019-20.

- However, the campus will retain an amount for the estimated cost of instructing those students.

- **Per-student figures:**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Extra tuition supplemented by nonresident student</td>
<td>$29,000</td>
</tr>
<tr>
<td>Estimated cost of instruction retained by campus</td>
<td>- $11,400</td>
</tr>
<tr>
<td>Nonresident supplemental tuition redirected</td>
<td>$17,600</td>
</tr>
<tr>
<td>for student basic needs UC-wide</td>
<td></td>
</tr>
</tbody>
</table>
Nonresident Tuition

Last Thursday, UC Regents voted to approve a 2.6% tuition increase for nonresident students, with an amendment to set aside some of the funds for financial aid.
2019 Regional Receptions

San Jose

February 24

Washington, D.C.

March 9

New York City

March 10

Orange County

March 16

Los Angeles

March 17
2019 Regional Receptions
We welcomed thousands of admitted students, prospective students, and their families to campus on Saturday, April 13.
Money magazine names UC Santa Barbara among the Top 10 Best Colleges for Transfer Students, based on a combination of the 4-year and 6-year graduation rate, as well as the share of transfer students.
Long-Range Planning Task Force on Enrollment

In February, we announced the formation of our Long-Range Planning Task Force on Enrollment, as suggested by our Academic Senate Committee on Admissions, Enrollment & Relations with Schools (CAERS).

The group will make recommendations about enrollment policies and planning, to guide our long-range plans for:

- Faculty growth
- Facility and classroom building
- Housing development
- Fundraising
- Much more
Capital Projects
Last Wednesday, the UC Regents gave final approval for our new classroom building, with 23 classrooms and 5 lecture halls providing 2,000 new general assignment seats. This will be our first new building dedicated to classrooms since 1967 (Buchanan Hall).
Conceptual Rendering: Aerial View from Northeast
Conceptual Rendering: Aerial View from Southwest
Henley Hall

Three-story, 49,900 GSF building for our Institute for Energy Efficiency, with wet and dry labs, collaborative break-out spaces, conference rooms, 124-seat lecture hall, and faculty and administrative offices.

Project is on schedule for summer 2020 completion.
Henley Hall

Progress as of May 16, 2019
Henley Hall

Hard-hat tour with Jeff Henley on May 3, 2019
Budget Update
2019-20 Governor’s May Revise

• 7% increase of $243.5 million in ongoing State General Fund (up $3.5 million from January budget proposal)
  o $3.5 million for rapid rehousing of homeless students

• $181.5 million in one-time funding (up $28.5 million from January budget proposal)
  o $138 million for deferred maintenance
  o $25 million for UC Retirement Program
  o $15 million to support expanded degree completion and certification programs at UC extension centers
  o $3.5 million for a UCSF Dyslexia Center pilot program

• “These investments are provided with the expectation that tuition will remain flat, access will be increased, and time to degree will improve”
State Funding for UC

- We appreciate the Governor’s commitment to UC

- However, UC's additional budget request is $183 million, including:
  - $95 million for ongoing investment to maintain instruction and programmatic support
  - $73 million for undergraduate and graduate enrollment growth, and to support faculty and staff
  - $15 million for debt service for capital outlays

- We are working hard to convince the Legislature of the importance of increased investment in UC's ongoing programmatic needs, and the next several weeks are critical to this effort.
UCSB Advocacy Day in Sacramento in April

From left, Assemblymember Jose Medina (Chair of Higher Education Committee); Rabbi Suzanne Singer; Berkeley Chancellor Carol Christ; Berkeley student Varsha Sarveshwar (ASUC State Affairs Director); and UC Regent John Perez (former Speaker of the Assembly)
UCSB Advocacy Day in Sacramento in April

Assemblymember Brian Maienschein

Assemblymember Kevin McCarty
UCSB Advocacy Day in Sacramento in April

Assemblymember Monique Limón
2019 Staff Celebration Week

Please join us **this week** in celebrating our staff colleagues, and thanking them for their invaluable contributions to our campus community!
<table>
<thead>
<tr>
<th>Section</th>
<th>Presenter</th>
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<td>John Longbrake</td>
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<td>Beverly Colgate</td>
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Executive Vice Chancellor
End of Year Report
May 20, 2019
Chancellor’s Staff Expansion Program

• Five-year plan, with about 30 FTE a year expected for 5 years.

• Recommendations from Chancellor’s Coordinating Committee on Budget Strategy.

• First two years of allocations (60 FTE) made simultaneously to Academic Affairs, Administrative Services, Student Affairs, Office of Research, Finance and Resource Management, Chancellor’s Office, and Institutional Advancement.

• Phases 1 and 2: 26 FTE allocated to Academic Affairs.
  • 20+ positions to support academic units in areas that deans have prioritized, including academic advising, student services, faculty support.

• Phase 3: 30 new FTE allocated to Vice Chancellor control points, based on previous formula related to core-funded staff FTE in the division.
  • 13 new FTE allocated to Academic Affairs.

• Ongoing needs, structural deficiencies, related to enrollment growth and faculty recruitment; positions for new academic programs.
Academic Salary Program

• New faculty and staff salary increases not yet announced by UCOP.

• **Last year:**
  • President Napolitano announced three-year academic salary program focused on “rebuilding competitive salaries for our ladder-rank faculty and other non-represented academic appointees, and that reinforces the unique, peer-reviewed salary structure of the University of California.”
  • Faculty salary scales (on-scale salaries) increased by 4 percent.
  • “The intent of the program is to advance the competitiveness of faculty salaries via focused investment in the salary scales. No systematic adjustment to off-scale salaries is mandated or expected.”
  • Some campuses, including UCSB, added increase to off-scale salary.

• Salary scales for other non-represented faculty and academic personnel were increased by 3 percent.
• Represented academic personnel compensated according to their contracts.
# Faculty Recruitment

<table>
<thead>
<tr>
<th>Year</th>
<th>New Hires</th>
<th>Separations</th>
<th>Net</th>
<th>Permanent FTE</th>
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</thead>
<tbody>
<tr>
<td>2008-09</td>
<td>35.50</td>
<td>35.33</td>
<td>+0.17</td>
<td>852.82</td>
</tr>
<tr>
<td>2009-10</td>
<td>34.00</td>
<td>28.00</td>
<td>+6.00</td>
<td>848.39</td>
</tr>
<tr>
<td>2010-11</td>
<td>11.20</td>
<td>49.50</td>
<td>-38.30</td>
<td>816.14</td>
</tr>
<tr>
<td>2011-12</td>
<td>16.50</td>
<td>29.00</td>
<td>-12.50</td>
<td>807.90</td>
</tr>
<tr>
<td>2012-13</td>
<td>25.00</td>
<td>28.00</td>
<td>-3.00</td>
<td>798.52</td>
</tr>
<tr>
<td>2013-14</td>
<td>32.00</td>
<td>24.00</td>
<td>+8.00</td>
<td>803.39</td>
</tr>
<tr>
<td>2014-15</td>
<td>34.00</td>
<td>31.00</td>
<td>+3.00</td>
<td>820.33</td>
</tr>
<tr>
<td>2015-16</td>
<td>47.00</td>
<td>25.00</td>
<td>+21.50</td>
<td>831.50</td>
</tr>
<tr>
<td>2016-17</td>
<td>67.00</td>
<td>39.00</td>
<td>+28.00</td>
<td>862.63</td>
</tr>
<tr>
<td>2017-18</td>
<td>45.00</td>
<td>33.83</td>
<td>+11.17</td>
<td>870.68</td>
</tr>
<tr>
<td>2018-2019</td>
<td>59.00</td>
<td>34.00</td>
<td>+25.00</td>
<td></td>
</tr>
<tr>
<td>2019-2020</td>
<td></td>
<td></td>
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</tr>
</tbody>
</table>
Faculty Recruitment Challenges

• Ambitious faculty recruitment and renewal plan has greatly increased the number of faculty recruitments and new faculty hires.
• Retirements, separations, and enrollment growth make it difficult to hire enough faculty quickly enough, especially in impacted departments.

• 268 new faculty hires between 2014 and 2018.
• Progress: after factoring in separations, increase of about 109 FTE.

• Original LRDP planning parameters, based on prior funding formulas and budget models, predicted 1,400 allocated faculty FTE with 25,000 enrollment.
• Current shortfall: 108 FTE.

• Allocated FTE includes “temporary” instructors such as lecturers.
• Need to maintain unfilled FTE to address enrollment growth and workload needs.
Faculty Recruitment Challenges

- Start-up packages.
- Lab renovations.
- Need for new facilities and equipment.
- Partner Hires.
- Housing.
- Need to improve faculty diversity.
- Recruitment costs for deans and departments.
- Staff time and labor required for searches and campus visits.

Nevertheless, we are recruiting outstanding new faculty with remarkable credentials and records of accomplishment.
Faculty Recruitment

- EVC’s office will pay for two new annual unlimited subscription plans for posting academic positions in the 2019-20 academic year:
  - Blacks in Higher Ed.com (www.blacksinhighered.com);
  - Women and Higher Ed.com (www.womenandhighered.com).

- Unlimited subscription plan renewal to Higher Ed Jobs.com (www.higheredjobs.com) for the 2019-20 academic year, also available to academic departments at no charge.

- Subscriptions available to all UC Santa Barbara academic departments and colleges at no charge, effective July 1, 2019.

- Departments are encouraged to post ads on these three sites for all open academic positions, including ladder faculty, Non-Senate Faculty lecturers, professional researchers, project scientists, specialists, and academic coordinators.

- Departments may advertise in other general and discipline-specific journals and online sites, and use other strategies to address affirmative action placement goals for additional demographic groups.

- Recruitment ads in Higher Ed Jobs for staff positions will continue to be handled by Human Resources.
Advancing Faculty Diversity

- $75,000 for Faculty Retention and Academic Climate initiative in College of Engineering and select MLPS departments.

- To improve climate and retention of women and URM faculty members, and those with other diverse identities.
  
  - New comprehensive team-mentoring program for pre-tenure women and URM faculty.

  - Inclusion and equity workshops to improve skills and awareness of faculty members and departmental leaders.

- **New Advancing Faculty Diversity grant RPF forthcoming from UCOP soon; new option to focus on research as well as intervention projects.**
Faculty Equity Advisors

- Faculty Equity Advisors will report to the deans and work closely with Associate Vice Chancellor for Diversity, Equity, and Inclusion, Director of Office of Equal Opportunity and Discrimination Prevention, Associate Vice Chancellor for Academic Personnel, Campus Ombuds, Chairs, and others.

- **Goals:** to ensure that search committees and departments are informed, trained, and incentivized to implement policies and best practices, and to develop creative strategies, to advance faculty diversity.

- Focus on faculty recruitment and retention, as well as general climate issues. Deans have flexibility to define areas of emphasis, depending on needs, priorities, and workload.

- AVC for Diversity, Equity, and Inclusion will coordinate efforts and trainings, working with Academic Personnel and Equal Opportunity and Discrimination Prevention Office.

- Expected that each academic dean will have Faculty Equity Advisor in place by 7/1/19.

- **Campus support for requiring** “contribution to diversity” **statement in academic job applications, as recommended by system-wide Academic Council. More discussion needed about implementation.**
Ad Hoc Committee on Online Course Evaluations

• Co-chaired by Jeff Stopple and George Michaels
• Representatives from Undergraduate Council, Graduate Council, Committee on Academic Personnel, Committee on Research and Instructional Resources, Instructional Development, Academic Personnel, Associated Students, Graduate Student Association, administrators and other faculty and staff with expertise.

• Charge: reassess possibility and desirability of an online system of course evaluations; consider information available from pilot project, experience of other campuses, and new technical capabilities.

• Expected recommendation that campus phase in online course evaluations, eventually replacing paper evaluations.

• Committee report and recommendations will be reviewed by Academic Senate, chairs, business officers, and deans.
Ad Hoc Committee on Online Course Evaluations

- Environmental impact?
- Spring, Summer, Fall 2018, Winter 2019:
- 9,235 courses; 301,180 enrollments.

<table>
<thead>
<tr>
<th>Item</th>
<th>Qty</th>
<th>Unit</th>
<th>wt</th>
<th>Recycle</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scantron Response Forms on Stock each year</td>
<td>437,180</td>
<td>sheets</td>
<td>60lb</td>
<td>Scantron's proprietary scanable paper does not contain any post-consumer recycled material.</td>
</tr>
<tr>
<td>Cardboard boxes 2,500 sheet capacity (used by printing company for form orders)</td>
<td>175</td>
<td>boxes</td>
<td></td>
<td>Currugated Recycle boxes</td>
</tr>
<tr>
<td>Cardboard boxes 5,000 sheet capacity (used to store processed response forms)</td>
<td>87</td>
<td>boxes</td>
<td></td>
<td>Currugated Recycle boxes</td>
</tr>
<tr>
<td>Scantron Scannable Survey Headers</td>
<td>14,235</td>
<td>sheets</td>
<td>30lb</td>
<td></td>
</tr>
<tr>
<td>Questionnaires Printed by ID</td>
<td>12,000</td>
<td>sheets</td>
<td>20lb</td>
<td>30% Post Consumer Recycled Fiber</td>
</tr>
<tr>
<td>Questionnaires Printed by depts</td>
<td>301,180</td>
<td>sheets</td>
<td>20lb</td>
<td>assume 30% Post Consumer Recycled Fiber</td>
</tr>
<tr>
<td>Estimated Envelopes used by depts</td>
<td>9,235</td>
<td>each</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rubber Bands, Clamps, paper clips</td>
<td>??</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cardboard boxes used by Depts to deliver forms.</td>
<td>??</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Ad Hoc Committee on Online Course Evaluations

Workload and staff labor impact?
Library

• **Elsevier**: UC Libraries seeking new contract that advances twin goals of open access to UC scholarship and cost sustainability.

• President Napolitano: “we are seeing a renewed debate around what knowledge should be available to whom and at what cost. UC is at the forefront of this conversation. We are working to secure universal open-access publishing of all our research so that anyone will be able to read it, free of charge.”

• Access to articles will be maintained: See [https://www.library.ucsb.edu/uc-and-Elsevier](https://www.library.ucsb.edu/uc-and-Elsevier).

• New Library service: Data Collective research data platform in partnership between Library and Earth Research Institute (ERI); on-campus platform for storing research data open to all UCSB researchers.

• To support campus data science initiative, Library staff in Interdisciplinary Research Collaboratory offered five two-day Data and Software workshops to prepare students with fundamental skills of research computing.

• New Library award for undergraduate research.
Office of CIO and ETS

• Palo Alto Unified Threat Management system has blocked 108 Million threats to date.

• New focus to reduce critical and high CVSS (Common Vulnerability Scoring System) vulnerabilities.

• Chief Information Security Officer worked with Academic Senate to develop and deploy modernized Electronic Data Communications policy.

• 51,367 UCSB accounts utilize Connect powered by Google G-Suite.

• 48 departments able to end email servers and associated services.

• Connect Sites facilitated migration of 175 critical web sites to Pantheon cloud environment, allowing campus to shut down 4 servers.

• As of May 2019, over 50,000 Zoom meetings, including over 206,000 participants and over 2,800,000 minutes of meeting time; Zoom use growing 5% per month.
UCPath

Office of the Executive Vice Chancellor
UCPath

University of California, Santa Barbara

UCSB UCPath

Home  About UCPath  Functional User Support  Employee Support  News  FAQ  UCPath Center  Contact

Click here to log onto UCPath
UCPath

- 15,741 UCSB community members (4,036 academic, 11,705 non-academic) were migrated from PPS to UCPath.
- UCPath issued a total of 16,803 paychecks during the first full month of operation in October 2018.
- UCPath now generates an average of 18,631 paychecks per month.
- Hypercare period extended: ongoing efforts to train, support, and assist staff.
- Ongoing efforts to improve systems and UC Path Center responsiveness.
- Thank you to staff for above-and-beyond-the-call-of-duty efforts to make system work.
Office of the Ombuds

• 335 cases so far this academic year.
• Trending concerns:
  • International students: differential treatment.
  • Staff: workload, career mobility.
  • Graduate Students: relationship with advisor.
  • Faculty: holding colleagues accountable.
  • All: reluctance to raise concerns due to lack of skill or fear of retaliation.

• 15 department retreats and group facilitations for faculty, staff, and students.
• 15 Workshops and presentations on communication, collaboration, conflict management, productivity, and graduate student well-being.

• Thank you to Professors Carol Lansing and Cherie Briggs for four years of service as Advisory Committee faculty members.
Title IX

- Updated Sexual Violence and Sexual Harassment Student Response Procedures after January 2019 California appellate court ruling that universities must provide live hearings to resolve sexual misconduct cases involving student respondents in which sanctions are severe (i.e., suspension, dismissal) and the credibility of witnesses is a central issue.

National Action Collaborative on Preventing Sexual Harassment in Higher Education

The National Academies of Sciences, Engineering, Medicine have joined with over 40 colleges, universities, and research institutions to launch an Action Collaborative on Preventing Sexual Harassment in Higher Education.

The purpose of the action collaborative is to bring together academic leaders and key stakeholders to prevent sexual harassment across all disciplines and among all people in higher education. The action collaborative is designed to be an active space where colleges, universities, and research and training organizations can research and develop efforts that move beyond basic legal compliance to evidence-based policies and practices for addressing and preventing all forms of sexual harassment.

Twenty-eight of the institutions joined the National Academies in founding the action collaborative at the beginning of this year; their statement on founding the action collaborative can be found at www.nationalacademies.org/sexualharassmentcollaborative. These founding members provided the initial support to start work and helped refine the goals and plans for the action collaborative during a meeting in March. In the weeks since, additional colleges, universities, and research institutions have become members, bringing the total membership to 43 institutions.
Leadership Roundtable on Sexual Harassment in Academia

- **October 11**\(^{th}\) **, 2019, 11:00-2:00,** Loma Pelona.
- Participants: Vice Chancellors, Deans, Associate Deans, Faculty Equity Advisors, Chairs, Center Directors, Senior Staff.

- Inaugurates UC Santa Barbara’s participation in the *National Action Collaborative on Preventing Sexual Harassment in Higher Education*, consortium of over 40 colleges, universities, and research institutions led by the National Academies of Sciences, Engineering, and Medicine.

- National Academies Report, *Sexual Harassment of Women: Change, Culture, and Consequences in Academic Sciences, Engineering and Medicine*, calls for leadership, creativity, vision to bring about institutional change.

- Leadership Roundtable first in a series of events designed to catalyze and facilitate action to address and prevent sexual harassment on campus.

- Speakers: Dr. Frazier Benya of the National Academies, the study’s director, and two report authors, Dean Lisa Garcia Bedolla and Professor Nicholas Arnold.
Long-Range Planning Task Force on Enrollment

- Gene Lucas, Chair, Former Executive Vice Chancellor
- Stephanie Batiste, Associate Professor, English and Black Studies
- Henning Bohn, Chair, Academic Senate and Professor, Economics
- Claudio Campagnari, Professor and Chair, Physics
- Kathy Foltz, Professor, Molecular, Cellular & Developmental Biology and College of Creative Studies
- Carol Genetti, Anne and Michael Towbes Graduate Dean and Professor, Linguistics
- Tania Israel, Professor and Chair, Counseling, Clinical & School Psychology, Gevirtz Graduate School of Education
- Diane Mackie, Professor, Psychological and Brain Sciences
- David Marshall, Executive Vice Chancellor and Professor, English and Comparative Literature
- Lisa Przekop, Director of Admissions
- Rachel Segalman, Edward Noble Kramer Professor and Chair, Chemical Engineering
- Paul Spickard, Chair, Academic Senate Committee on Admissions, Enrollment & Relations with Schools (CAERS) and Professor, History
- Cynthia Stohl, Professor, Communication
- Jeffrey Stopple, Dean of Undergraduate Education and Associate Vice Chancellor, College of Letters & Science, and Professor, Mathematics
Long-Range Planning Task Force on Enrollment

• Task Force focusing on enrollment planning and enrollment management options, including Admissions policies and practices, in the aftermath of rapid, unplanned enrollment growth and demographic changes, including increase in non-resident students.

• Analyzing data on enrollment patterns and demographics.

• Considering what it means to be an “impacted” major, at both lower-division and upper-division.

• Reviewing admissions and enrollment practices elsewhere, including use of enrollment targets, quotas, caps, pre-majors, restrictions, and requirements.

• Considering potential unintended consequences: possible impacts on diversity and equal opportunity, student success; time to degree and graduation rates; rankings; admissions predictability; decline in international enrollments; student mental health.

• Remembering need to expand graduate student enrollment.

• “What kind of a university do we want to be?”
Long-Range Planning Task Force on Enrollment

• How can we better manage admissions and enrollments to better distribute enrollments and workload, while maintaining research excellence, educational quality, equal opportunity to succeed, and national stature and rankings?

• How can we better advise and inform students about options for majors, degrees, career pathways in context of liberal arts and sciences education?

• Where do we have capacity for growth in our current departments, colleges, and schools at both undergraduate and graduate levels?

• What do we need to invest to increase capacity in some restricted or impacted areas?

• What new departments, schools, and degree programs might we develop?

• Are there innovative curricular options and 21st-degree programs that would serve students and California and better distribute enrollment across campus?

• If we grow beyond our current LRDP cap of 25,000 in the future, how can we ensure that enrollment growth will enhance rather than harm programs?
Summer

- *Thanks to James Ford, who is leaving campus. Search underway.*

- Increase in enrollment of almost 10% last summer.
- Focus on impacted courses, innovative curriculum, and special student success bridge programs.
- Last summer Freshman Summer Start Program reached its highest in program history at 550 students.
- As of May 10th:
  - enrollment is up almost 15%;
  - headcount up almost 10%, approaching 10,000.
- Special incentives in partnership with Enrollment Services and Housing:
  - 500 students will take part in special summer housing incentive: $1000 discount.
- 24 online courses, with duplicated headcount enrollment of 2,294 students.
- INT W20 course (Introduction to the Research University) expected to have enrollment of over 200 students.
Extension: Professional and Continuing Education

- New Certificate Program in Medical Humanities in partnership with Division of Humanities and Fine Arts.
- “Brooks @ UCSB” photography courses in partnership with Division of Humanities and Fine Arts.
- Plans for new certificate program in “Strategic Investing” in partnership with Economics Department.

- Expanded offerings of 2-day New Manager Boot camp and Leadership Workshops.
- New Front-End Web Development course; no programming experience required.
- New Instructors and Updated Professional Certificates in Accounting Program, Project Management, Paralegal Certification Program.

- 25% discount for UCSB staff on all courses.
The 7th Annual UCSB Grad Slam

2019 UCSB Grad Slam Champion: George Degen, Ph.D. student in Chemical Engineering Department.
Undergraduate Research and Creative Activities

SLAM WINNERS

Congratulations to all of our winners. Everyone did a great job and it was fascinating to learn about your research!

1st Place:  
Angela Delos Santos - Environmental Studies & Biological Science

2nd Place:  
Benny Drescher - Environmental Studies

3rd Place:  
Hillary Ta - Biological Science

People's Choice Award:  
Aaron Nguyen - Mechanical Engineering
End of Year Report Schedule

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Garry Mac Pherson

Institutional Advancement
John Longbrake
Beverly Colgate
Research at UC Santa Barbara

End of Year Presentation
2019 Pulitzer Prize & 2018 National Book Award

Jeffrey C. Stewart

Winner of the 2019 Pulitzer Prize for biography and 2018 National Book Award for Nonfiction for “The New Negro: The Life of Alain Locke,” his meticulous and sensitive biography of the African American philosopher and activist who was a central figure in the Harlem Renaissance of the 1920s.
14 Early Career Award Winners

2nd to MIT in NSF early career awards
2nd in DoD Multidisc. Univ. Research Initiatives (MURI)

Bolin Liao, Mech Eng
DOE, NSF, ARO

Thomas Sprague, Psych & Brain Sci
SLOAN

Loai Salem, ECE
DARPA

Irene Chen, Chem
DREYFUS

Mahnoosh Alizadeh, Mech Eng
NSF

Otger Campas, Mech Eng
SDB

Chris Bates, Materials
NSF

Jonathan Klamkin, ECE
DARPA

William Wang, Comp. Sci.
DARPA

David Patterson, Physics
PACKARD

Zheng Zhang, ECE
NSF

Xin Zhau, Math
SLOAN

4 NSF Early Career
3 DARPA Young Faculty
2 Sloan Research Fellowship
1 DOE Early Career Research Program
1 Army Research Office Young Investigator
1 Society for Developmental Biology New Investigator
1 Packard Fellowship for Science & Engineering
1 Camille Dreyfus Teacher-Scholar

UC SANTA BARBARA
Research Awards and Honors

Leon Balents & Cristina Marchetti
NAS Fellows

Rod Alferness
National Academy of Inventors
OSA Frederic Ives Medal/
Jarus W. Quinn Prize

Michael Chabinyc
Materials Research Society Fellow

Alison Butler
Royal Academy of Chemistry
Inorganic Mechanisms Award,
Arthur C. Cope Scholars Award

Jeffrey Stewart
National Book Award
Pulitzer Prize

Andrea Young
Keck Award

Elizabeth Belding & B.S. Manjunath
ACM Fellows

Trevor Hayton
Bessel Research Award

M. Cristina Marchetti
APS Leo Kadanoff Prize
(inaugural)
Research Awards and Honors

Craig Carlson, Ram Seshadri, Bruce Luyendyk, Oran Young & Trevor Hayton
AAAS Fellows

Hector Ceniseros & Zhenghan Wang
AMS Fellowships

Todd Oakley & Miguel Eckstein
Guggenheim Fellowships

Martin Moskovits
E. Bright Wilson Award

Francesco Bullo
SIAM Fellowship

Kevin Anderson & Anthony Barbieri-Low
ACLS Fellows

Guillermo Bazan
Advanced Materials Hall of Fame

Office of Research

UC SANTA BARBARA
Selected highlight: What is a Religious Experience?
Validation and Testing of the Inventory of Non-Ordinary Experiences

- What Counts as Religious Experience?
- Create a validated measure to determine how cultural differences effect the frequency, clustering, and appraisal of nonordinary experiences

Ann Taves
Professor
Religious Studies

John Templeton Foundation
5-year award
$234,521
Selected highlight: Exoskeleton Technology

Enabling the Functional use of Powered Exoskeletons for Industrial Applications and Understanding the Socioeconomic Consequences of Exoskeleton Technology Application

- Critical fundamental research to make exoskeletons effective for augmenting human performance in industrial use.
- Examines the impacts of this new technology on the sociotechnological landscape of jobs and workers.
- Collaboration with Virginia Polytechnic Institute

Norah Dunbar
Professor and Chair
Communication

National Science Foundation
5-year award
$2,997,870
Selected highlight: Top-ten Robotics Technology

Elliot Hawkes, Mechanical Engineering

Mechanical engineering professor Elliot Hawkes’ soft, growing robot is among Science Robotics’ top robotics technologies. This robot can do what many other robots can’t: squeeze into small spaces, navigate tight angles and exert pressure on objects and materials without destroying them. Using air pressure to drive a worm-like flexible tube that unfurls from its front end, the robot pushes through its space without generating friction, while creating a conduit that could then be used to transport and deliver its payload to its destination.

“It shows some unique abilities for moving through cluttered and constrained environments that were simply not possible with previous robots.”
On April 12, 2019 the spacecraft prototype took its first flight and collected more than 4000 images of the Earth during its flight to an altitude of 105,000 feet (32 km).

The project goal is to build an ultra-lightweight silicon wafer with embedded electronics, capable of being shot into space while relaying data back to Earth. Researchers ultimately hope to achieve a flight of roughly 25 trillion miles, or 40 trillion kilometers, cruising at a significant fraction of the speed of light.

Philip Lubin
Physics

“It’s part of a long-term program to develop miniature spacecraft for interplanetary and eventually for interstellar flight.”
UCSB Faculty funding

- 2nd to MIT in the number of NSF early career awards
- 2nd in DoD Multidisciplinary University Research Initiatives (MURI) in the country
- 1st in per capita industry support for engineering faculty in UC syste,
“Never make predictions – especially about the future” by Samuel Goldwyn

But...
FY19 proposals of ~$10,000,000 or more

Scott Grafton
Institute for Collaborative Biotechnologies ($30M & $20M DA Army Research proposals)

Javier Read de Alaniz
Materials Innovations Platforms Biomaterials Innovation Collaborative ($25M NSF proposal)

Ania Jayich
Q-AMASE-i: Quantum Foundry at UCSB ($25M NSF proposal)

Greg Husak
Early ID and Forecasts of Reduced-yield Agricultural Seasons in the Developing World ($10M US Agency for Int’l Development proposal)

Clint Schow
C3PO: Compact Coherent Comb-based Petabit/sec Optics ($10M DOD proposal)

These 6 proposals alone total $120M
Estimates of Congressional Action on FY 2019 R&D Budgets for Select Agencies and Programs
(Budget authority in millions of dollars)

<table>
<thead>
<tr>
<th>Agency</th>
<th>FY19 Omnibus</th>
<th>Relative to FY18</th>
</tr>
</thead>
<tbody>
<tr>
<td>DoD Science and Tech.</td>
<td>$15,973</td>
<td>8%</td>
</tr>
<tr>
<td>NIH</td>
<td>$39,313</td>
<td>5%</td>
</tr>
<tr>
<td>DOE EERE</td>
<td>$2,379</td>
<td>3%</td>
</tr>
<tr>
<td>DOE ARPA-E</td>
<td>$366</td>
<td>4%</td>
</tr>
<tr>
<td>DOE Office of Science</td>
<td>$6,585</td>
<td>5%</td>
</tr>
<tr>
<td>DOE NNSA RDT&amp;E</td>
<td>$2,014</td>
<td>-1%</td>
</tr>
<tr>
<td>NASA</td>
<td>$21,500</td>
<td>4%</td>
</tr>
<tr>
<td>NASA Space Technology</td>
<td>$927</td>
<td>22%</td>
</tr>
<tr>
<td>NASA Science</td>
<td>$6,906</td>
<td>11%</td>
</tr>
<tr>
<td>NASA Aeronautics</td>
<td>$725</td>
<td>6%</td>
</tr>
<tr>
<td>NSF</td>
<td>$8,075</td>
<td>4%</td>
</tr>
<tr>
<td>NOAA OAR</td>
<td>$566</td>
<td>3%</td>
</tr>
<tr>
<td>NIST R&amp;D/Manufacturing</td>
<td>$880</td>
<td>0%</td>
</tr>
<tr>
<td>Homeland Security S&amp;T</td>
<td>$820</td>
<td>-3%</td>
</tr>
<tr>
<td>US Geological Survey</td>
<td>$1,161</td>
<td>1%</td>
</tr>
<tr>
<td>EPA  S&amp;T</td>
<td>$706</td>
<td>0%</td>
</tr>
<tr>
<td>VA Medical Research</td>
<td>$779</td>
<td>8%</td>
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</table>

<table>
<thead>
<tr>
<th>FY 2019 Omnibus</th>
<th>% Change FY18</th>
</tr>
</thead>
<tbody>
<tr>
<td>TOTAL R&amp;D</td>
<td>$151,509</td>
</tr>
<tr>
<td>Basic</td>
<td>$39,794</td>
</tr>
<tr>
<td>Applied</td>
<td>$46,686</td>
</tr>
</tbody>
</table>

Data Source: American Association for the Advancement of Science

# AAAS estimates based on FY18 and FY9 omnibus bills and agency documents
FY18 TIA Portfolio Activity

- 90 New in FY18
- 664 Active Inventions
- 474 Active US Patents*
- 261 Active Foreign Patents

Invention Portfolio

*Inventions can be subject to more than one patent

License Agreements

- 37 New in FY18
- 134 Active License Agreements
FY18 Startup Activity

- Total funding raised by UC SB startups in FY18: $95.3M*
  - FY19 off to a strong start with over $80M raised to date

*As reported in PitchBook

Four (4) new startups formed in FY18 (plus one transfer from UNM)

- **CZero** - Low cost, CO2 free on demand energy by removing the carbon found in natural gas. (origin: MacFarland lab)

- **Spero Energy** - Manufacturer of high value, renewable and natural molecules from biomass, including synthetic vanilla extract. Relocated to Santa Barbara when Dr. Abu-Omar joined the faculty. (origin: Abu-Omar lab)

- **Diopter** - Diagnostic and visual aid for patients with macular degeneration. (origin: Kohn lab)

- **TiMEMS** - MEMS devices manufactured from titanium. (origin: Meinhart lab)

- **NewCO** - Novel class of compounds to treat bacterial infections. (origin: Mahan and Bazan labs)
Office of Research

Technology & Industry Alliances

Research Development

Animal Resource Center

Organized Research Units

Sponsored Projects
End of Year Report Schedule

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**Academic Senate**

Student Affairs Update  Henning Bohn
Administrative Services Updates  Margaret Klawunn
Institutional Advancement  Garry Mac Pherson

John Longbrake
Beverly Colgate
Academic Senate Report
2018-19 Academic Year
Henning Bohn, Chair
May 20, 2019
Committee on Information Technology

- New committee within the Council on Research and Instructional Resources (CRIR)
  - Two members will serve as Academic Senate representatives to the IT Council
  - Chief Information Officer will be ex-officio

- Objectives
  - Strengthen Senate oversight over computing
  - Strengthen ties with ITC and the CIO’s office
Faculty Diversity Award

• To recognize “exceptional contributions to the advancement of diversity and equality”

• Recipient selected annually by the Committee on Diversity and Equity

  2019: Diane Fujino – Asian American Studies
Open Access to Publications

- Breakdown in negotiations with Elsevier
  - Academic Council issued statement in support of UC negotiating position
  - We oppose “double dipping” = subscription fees and open access fees for the same journal
- OA 2020 Statement of Interest
  - International initiative to advance open access
  - UCSB signed on after Academic Senate review
Transfer Admissions

• Systemwide mandates:
  
  1. New UC Transfer Admission Guarantee
     • Conditions set by BOARS: GPA≥3.5; Transfer Pathway; TAG application at any UC campus
     ➢ Burden on UCSB (TAG not offered by UCB, LA, SD)
  
  2. Transfer : Freshmen ratio ≤ 2:1
     • Difficult to manage with impacted majors
     ➢ CAERS: UCSB TAG will require GPA≥3.4 (vs 3.2 now)

• Upside: Better prepared transfer students.
Other Issues

• **Enrollment TF**
  • Created on request of the Academic Senate.
  • Time to think through the long-term challenges.

• **Chancellor's Advisory Task Force on Childcare**
  • Discussing a wide range of options for improving child care for faculty, staff, and students.

• Ongoing concerns: unfunded enrollment; deferred maintenance; tight budgets.
Thank You

And thanks to all who have helped us this year!

More information at https://senate.ucsb.edu/

Questions?
End of Year Report Schedule

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Institutional Advancement  John Longbrake Beverly Colgate
New Student Requirement:
Diversity, Equity, and Inclusion Module

Devin is leaving the restroom when she sees her lab partner, Jona, who is trans, being questioned aggressively about their presence in the bathroom.

Parí, an Indian exchange student, confides to their friend Kian that they’re worried their parents will react badly to their partner, Xander, because he’s black.

Brian’s friend tells him, “My girlfriend thinks she’s asexual. I’m going to text her some pictures to show her exactly what she’s missing.”

On the first day of class, Allie sees an older person in her class and cheerfully (but mistakenly) says, “Hi, Professor!”

On the way to study group, Jordan’s friend Aamirah is harassed by some women who pull off her hijab and walk away, laughing. Jordan sees that Aamirah is visibly upset.
Campus Learning Assistance Services (CLAS) Weekend Services

**Weekend Services Spring 2019**

<table>
<thead>
<tr>
<th>Date</th>
<th>Services</th>
<th>Time</th>
</tr>
</thead>
<tbody>
<tr>
<td>April 7</td>
<td>Drop-in Services: Academic Skills</td>
<td>1-4PM</td>
</tr>
<tr>
<td></td>
<td>Drop-in Services: Time Management</td>
<td>1-4PM</td>
</tr>
<tr>
<td>April 14</td>
<td>Drop-in Services: Writing Lab</td>
<td>2-4PM</td>
</tr>
<tr>
<td>April 21</td>
<td>Drop-in Services: Microsoft Excel</td>
<td></td>
</tr>
<tr>
<td>April 28</td>
<td>Drop-in Services: Midterm Exam</td>
<td></td>
</tr>
<tr>
<td>May 5</td>
<td>Drop-in Services</td>
<td></td>
</tr>
<tr>
<td>May 12</td>
<td>Drop-in Services</td>
<td></td>
</tr>
<tr>
<td>May 19</td>
<td>Drop-in Services</td>
<td></td>
</tr>
<tr>
<td>May 26</td>
<td>Closed</td>
<td></td>
</tr>
<tr>
<td>June 2</td>
<td>Drop-in Services: Dead Week</td>
<td></td>
</tr>
<tr>
<td>June 9</td>
<td>Drop-in Services: Final Exam</td>
<td></td>
</tr>
</tbody>
</table>
QLess, the Virtual Queue!

1. **JOIN A LINE**
   - Join the line from anywhere

2. **MOVE FREELY**
   - Wait wherever you want

3. **GET UPDATES**
   - Receive wait time updates

4. **BE SERVED**
   - Get notified when it’s your turn
Fall Rush
Office of Financial Aid & Scholarships
Welcome to QLess - Office of Financial Aid and Scholarships!
Which line would you like to join?

1) General Questions
2) Loan Questions
3) Work-Study
4) Pick Up or Drop Off (no advising needed)

Thanks! Your est. wait is now 13 min. We’ll let you know when you reach the front. Commands you can send: "S" - Status update, "L" - Leave, "H" - Help
Scholar Retention Program (SRP)
Food Security and CalFresh Program

- Nearly 3,000 UCSB students have registered for CalFresh in 2018-19.

- Approximately 40 food related interns were hired to ensure students have access to resources and education around food and nutrition.
Financial Crisis Response Team & New Housing Voucher Program

- Financial Crisis Response Team
- Voucher program for on-campus and off-campus housing emergencies
- Summer housing incentives

financialcrisis@sa.ucsb.edu
Mental Health Resources

**CAPS**

**Social Work Services**

- Comprehensive psycho/social evaluations
- Psychiatric Crisis Intervention, Stabilization, and Aftercare
- Complex needs counseling
- Community linkage and referrals for behavioral and physical health needs
- Academic Adjustments or Withdrawal/Leave support
- Support with returning to UCSB after extended leave
- ADHD Screening
- Medical care support or advocacy- for new or chronic conditions
- Insurance Consultation
- Continuity of care support when leaving or graduating from UCSB
UCSB Distressed Students Response Protocol

Student distress is manifested in behavior or in the reaction the behavior elicits in others. If you notice any of the following behaviors, the Distressed Student Protocol will assist you in responding to the student and providing appropriate referrals.

**STUDENT BEHAVIORS**
- Nervousness or emotional change
- Social withdrawal
- Change in hygiene or appearance
- Alcohol or drug abuse
- Decline in academic performance
- Excessive or inappropriate anger
- Bereavement or behavior

**STAFF/FACULTY REACTIONS TO STUDENT’S BEHAVIOR**
- Feeling alarmed or frightened
- Feeling uncomfortable about student’s comments or behavior
- Concern about student’s ability to function

**Is there danger to self or others?**

**Yes, or student needs immediate attention**
- Call 911 or 893-3446.
- UCSF is the campus community’s emergency response service for medical, psychiatric, and safety concerns.

**No or not sure, but I am concerned**
- Working Hours: Call Student Mental Health Coordination Services: 893-3030
- After Hours: Call UCSF’s 24-Hour Phone Counseling Service: 893-4411

**No, but student is having academic or personal issues**

Refer to Appropriate Campus Support Services:

- Counseling and Health Resources
  - 893-5803 Alcohol & Drug Program
  - 893-4411 Counseling & Psychological Services
  - 893-3687 Social Work Services
  - 893-3371 Student Health Service
- Sexual/Interpersonal Violence Resources
  - 893-4613 Campus Advocacy Resources and Education
  - 893-5410 Title IX & Sexual Harassment Compliance Office
- Academic Resources
  - 893-3229 Academic Learning Assistance Services
  - 893-8974 College of Creative Studies
  - 893-2839 College of Engineering
  - 893-3858 College of Letters & Science
  - 893-3668 Disabled Students Program
  - 893-2777 Graduate Affairs
- Other Resources
  - 893-4718 Educational Opportunity Program
  - 893-3599 Office of International Students & Scholars
  - 893-5016 Office of Judicial Affairs
  - 893-3295 Office of the Ombuds
  - 893-5847 Resource Center for Sexual & Gender Diversity

For more information or to refer a distressed student using our online referral form, visit: www.ucsb.edu/distressedstudents/protocol

UCSB is committed to providing a quality learning environment. Faculty, staff, and students are encouraged to be the first to encounter a student who is in distress. Encouraging and helping the student to seek assistance with the appropriate campus and community resources is key. UCSB has multiple professionals poised to respond to distressed students. These staff members include social workers, psychologists, psychiatrists, and coordination of student mental health services. Student Mental Health Coordination Services is a readily accessible single point of contact for staff, faculty, and students who are concerned about a distressed student. The coordinators will consult about a student, provide referrals to campus departments, develop action plans, and follow up with students, staff, and faculty as appropriate.

Support for faculty and staff after working with a distressed student: Academic & Staff Assistance Program, Human Resources: 893-5218.
Student Mental Health Coordination Services

GET HELP
- Emergency: 911
- UCPD: 805-893-3446
- Student in Distress: 805-893-3030 (SMHCS)
- After Hours Consultation: 805-893-4411 (CAPS)
- Clinical Referrals
- Report Sexual Violence
- Report Hate/Bias Incident
- Concerns about Staff/Faculty
- Directory of all Resources

OUR ROLE
The Student Mental Health Coordination Services (SMHCS) office is the single point of contact for the campus community to report concerns about a student in distress or a student distressing others. As the department that collects all information regarding distressed student concerns, SMHCS Coordinators are able to construct a holistic picture of how referred students are functioning and connect them with appropriate campus resources. As a non-clinical office, SMHCS is able to collaborate with other departments on campus to provide coordination of care, interventions, social support, and follow-up services from a network of campus resources.

When appropriate, SMHCS will mobilize the Student Behavioral Intervention Team (SBIT) to provide a coordinated University response to a student in distress or a student distressing others. The team is a multi-disciplinary group of professionals who work to improve the health and safety of the campus community while supporting students’ ability to achieve academic success. The SBIT is committed to identifying students who exhibit distress or disruptive behavior, and who require a high level of campus intervention. The team determines the appropriate interventions, develops individualized response plans, and connects students to campus and community services.

Report a Student in Distress to SMHCS

http://www.sa.ucsb.edu/responding-to-distressed-students
Thank you
End of Year Report Schedule

Welcome and Introduction
Campus Highlights
Academic Affairs Updates
Research Updates
Academic Senate
Student Affairs Update
Administrative Services Updates
Institutional Advancement

David Marshall
Henry T. Yang
David Marshall
Joe Incandela
Henning Bohn
Margaret Klawunn
Garry Mac Pherson
John Longbrake
Beverly Colgate
Campus By The Numbers

- 440 buildings on campus
- 323 permanent buildings
- 340 acres classified as open space
- 102 acres covered by buildings
- 6.3 acres of artificial turf
- 88 acres of turf grass
- Seven miles of bicycle paths
Campus Policy Updates

NEW/REVISED in 2018–2019
• Pets on Campus
• Service and Support Animals
• Interim Electronic Scooter

UNDER CAMPUS REVIEW
• Implementation of the Electronic Communications Policy

KEY POLICIES IN DEVELOPMENT OR UNDERGOING REVISION
• Video Cameras
• Substance Abuse
• IT Accessibility Program
• Major Events
• Student Grievances
• Campus Regulations

If you have questions about these, or any other campus or systemwide policy, please contact Jennifer Lofthus: policy@ucsb.edu or extension 7025.
The first annual reception honoring career staff members who reached a service milestone was held last June. This year’s event will be held on June 4, 2019.
For three consecutive years, more than 98% of merit eligible policy-covered staff have received their annual performance evaluation.

Performance rating distributions were consistent between July 2018 and July 2017.
Best Place to Work!

Best of Santa Barbara 2018

"From the coaches to the chancellor and from the tenured faculty to the work-study students staffing the concessions at the Thunderdome, every Gaucho employee takes home more than a paycheck. The greatest benefit employees at UCSB receive comes from knowing they are integral to the progress of “academic exploration, cutting-edge research, and the vital exchange of ideas.”

Staff Engagement Highlights

Staff Engagement Specialist

Made possible by the Chancellor’s Staff Expansion Program

• New staff engagement programs will be developed
  ▪ First Year Staff New Hire Experience
  ▪ Gaucho Mentor Connection expansion
  ▪ New Manager Employee Orientation

UC SANTA BARBARA
Frequent outreach increased dialogue with the community. Events included, “Coffee with a Cop”, “Pizza with Police”, & “The Citizen’s Academy”.
Large Scale Isla Vista Operations

- Increased attendance at Halloween and Deltopia.
- UCSB Police helped keep both events safe and festive.
Safety Stations

- Two safety stations, staffed by Community Service Officers, are now stationed in Isla Vista, Friday and Saturday evenings.
- The stations provide free water, phone charging, safety escorts, and a safe space to rest.
New Chief of Police

- Chief James S. Brock is a law enforcement professional with 37 years of service.
- He has extensive experience policing in academic settings.
- Please join us in welcoming him to our campus community.
New Interpersonal Violence Detective

- A UCSB Police Detective has been named the full time interpersonal violence detective in Isla Vista.
- The position focuses on sexual assault, stalking, and domestic abuse cases.
New Crime Prevention Officer

- A community relations branch was added to the Police Department to increase focus on Community Outreach.
- The Crime Prevention Officer will focus on fostering relationships with UCSB and Isla Vista communities.
Sustainability Updates

• Solar energy now provides approximately 15% of campus electrical demand. Up to 35% on clear spring/summer days.

• In February 2019, Associated Students Department of Public Worms opened Campus Farm. Food grown goes directly to the campus food pantries.
Sustainability Updates

Transportation to Campus

Percentage of transportation modes used by the UCSB students and UCSB faculty & staff. (Based on 2018 survey).

Students

- Bike: 46%
- Walk: 26%
- Car: 8%
- Bus: 12%
- Skateboard: 4%
- Carpool/Vanpool: 3%

Faculty & Staff

- Car: 63%
- Bus: 16%
- Carpool/Vanpool: 11%
- Other: 1%
- Motorcycle: 1%

UC SANTA BARBARA
Classroom Building

Anticipated Occupancy – Fall 2023
Jeff and Judy Henley Hall (IEE)

Anticipated Occupancy – Fall 2020
Jeff and Judy Henley Hall (IEE)
Scanning Tunneling Microscopy Lab
WebTMA

A user-friendly web-based work ticket management system that allows customers and Facilities Management the ability to communicate more efficiently and effectively.
Executive Vice Chancellor & Deans
Campus Emergency Management Meeting

• On May 2, EH&S hosted the Executive Vice Chancellor and Deans to present on Campus Emergency Management and Mission Continuity Program.

• Presentation included earthquake scenario that fostered discussion on the role of the Deans in the Emergency Operations Center.
Storm on Saturday, February 2, 2019

GOES-17 satellite image of a massive storm hitting California on February 2, 2019 - NOAA
February Storm
February Storm
February Storm
Food Security

- **Miramar Pantry**
  - Located at Sierra Madre
  - Opened October 2018
  - 795 students registered
    - 25% of those are families
  - Serving approximately 317 students/families each week

- **AS Food Bank**
  - Run through Associate Students
  - Located at the University Center
  - 600 sq. ft. on the 3rd floor
  - Serving between 2,000-2,500 students per week
Food Security

• CalFresh (SNAP)
  • Issues monthly electronic benefits on a plastic card (EBT) used like a debit card
  • Fall 2018, The Arbor became an EBT location
    ▪ Fall & Winter quarters = 34,839 transactions
    ▪ Average of 2,200 transactions per week
    ▪ Sales total of $230,000
  • Plan to expand to Tenaya Market in Fall 2019

• Swipes for Us
  • Students can donate up to 3 meals/week
  • 3,000 meals donated/year
  • Meal voucher distributed through the AS Food Bank
Food Security

• Meal Vouchers
  • Collaboration with the Financial Crisis Response Team (FCRT)
  • FCRT purchases meal vouchers at a reduced price
  • Vouchers distributed to students throughout campus
    ▪ 2018-2019 = 24,000 vouchers
    ▪ 2017-2018 = 17,465 vouchers

• Food, Nutrition & Basic Skills
  • Focused on preparing healthy, nutritious, and affordable meals
  • Also covers kitchen basics, cooking & nutrition, and budget & planning
Housing Security

- UC Santa Barbara Housing Voucher Program
  - Partnership with: Housing, Dining & Auxiliary Enterprises, Assistant Vice Chancellor for Enrollment Services, Financial Crisis Response Team, Financial Aid & Scholarships, and CARE
  - Designed to assist with housing costs for students in financial crisis
  - Goal - address short-term, immediate need while keeping students enrolled and on-track to graduate
  - Coordinated through the Financial Crisis Response Team
  - Vouchers offered in increments of $500, $150, $25
  - Once awarded, vouchers are taken to University & Community Housing Services for deposit to the student’s BARC account
  - Since it’s inception in August 2018 – 35 students have been awarded vouchers
End of Year Report Schedule

Welcome and Introduction  David Marshall
Campus Highlights        Henry T. Yang
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Institutional Advancement John Longbrake
                                Beverly Colgate
Institutional Advancement

Office of Development
UC Santa Barbara Foundation
Alumni Affairs
Office of Event Management & Protocol
Governmental Relations
Office of Public Affairs & Communications
Office of Development
Financial Highlights FY 2019 to Date

BY PURPOSE

$171.9 MILLION

$95.9 M  CAPITAL PROJECTS
$35.9 M  DEPARTMENT SUPPORT
$30.7 M  RESEARCH
$5.2 M   STUDENT SUPPORT
$3.0 M   UNRESTRICTED
$1.2 M   INSTRUCTION
# Alumni Giving Participation among all UCs

- 50% of all our 2019 gifts are from Alumni
- 6 gifts of $1M+ from Alumni
- 3rd consecutive year of $15M+ raised from Alumni

Office of Development
• The Foundation’s Long-term investment portfolio now exceeds $335 million in fair market value. It is invested in the UC Regents General Endowment Pool.

• The Foundation successfully completed its twenty-fifth consecutive clean audit.

• The Foundation has processed new stock and wire transfer gifts exceeding $93.2 million in the first nine months of the current fiscal year.

• To find out the projected FY 19-20 payouts for your department’s endowed funds visit us at [www.foundation.ucsb.edu](http://www.foundation.ucsb.edu)

• Remember to respond to our “Opt-in” memo this coming month if you have UCSB Foundation endowments or funds functioning as endowments that benefit your department!!
Chancellor’s Community Breakfast

- Fall and Spring
- Over 200 Community Guests
- Academic Presenters
Preparing for our Spring 2020

Give Day 2020

Raise Funding for ALL Areas!

Social Media
UCSB Trending...

24 Hour Giving Effort

Campus & Community Event

More to come............

Office of Development
UC SANTA BARBARA
Alumni Affairs
13th Annual All Gaucho Reunion

- April 25-28, 2019
- Over 6,700 alumni & friends attended
- More than 40 events that included reunions, department open houses, alumni career panels and athletic events
- Largest 50th Class Reunion in UCSB's history
A Black Vision of Change
The North Hall Takeover 50 Years Later

• October 12-14, 2018

• Collaboration with numerous campus departments including Admissions, Alumni, Black Studies, Division of Social Sciences, EOP, MCC, HDAE, Library, Center for Black Studies Research, and the Office of the EVC

• Keynote dinner featured Actor Danny Glover
50th Anniversary of El Plan de Santa Barbara

• February 22-23, 2019

• Events included panel discussions, receptions and performances

• Alumni Reception highlighted by Cástulo de la Rocha '73
Event Management & Protocol
## Event Management & Protocol

Commencement 2019

### Student Registration Numbers | 5,835

<table>
<thead>
<tr>
<th>Date</th>
<th>Events</th>
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<tr>
<td><strong>SUNDAY, JUNE 9</strong></td>
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<td>Creative Studies: 84</td>
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Governmental Relations
Advocate    Educate    Collaborate
Governmental Relations...
works at the federal, state and local level to promote the university.

- Legislative hearings and campus visits with elected officials

- Policy and advocacy meetings with faculty in D.C. & Sacramento
Office of Public Affairs & Communications
Ongoing activation of our award-winning identity system, including a campus-wide web theme.
Storytelling through video

Research in 60 Seconds Series

Faculty & Mentorship Series

Community Engagement Video

Campus Promo Spot
Increasing visibility and raising awareness

via The Current

- **310** articles published
- **275** press releases pitched
- **700K+** total page views

via social media

- **5MM+** impressions generated to promote safety in Isla Vista for Halloween and Deltopia
- **12MM+** impressions generated through central Facebook, Instagram and Twitter accounts
Executive Vice Chancellor
End of Year Report
May 20, 2019