L&S Chairs and Business Officers

October 7, 2009

Gene Lucas
Executive Vice Chancellor
New Leadership

• Appointments
  – Academic
    • Bren Dean, Steve Gaines

• Searches
  – Academic
    • Dean, College of Engineering
    • Dean, Undergraduate Education, L&S
2009-10 Issues

- Budget
- Information Technology
- Housing
- LRDP
UCSB Budget

~$740 million
~ $230 million State Funds
UCSB Income History

UCSB Income History
(Thousands Dollars)

State Government —— Tuition and Fees —— Private Gifts

UCSB Income History
(Per Cent of Total)

State Government —— Tuition and Fees —— Private Gifts

Enrollment History

0 4,000 8,000 12,000 16,000 20,000

0 10,000 20,000 30,000 40,000 50,000 60,000 70,000


Year

Headcount
UC and State Budget

UC Share of State Budget

- 0.00%
- 1.00%
- 2.00%
- 3.00%
- 4.00%
- 5.00%
- 6.00%

Years:
- 1980-81
- 1987-88
- 1994-95
- 2000-01
- 2007-08
UC Student Faculty Ratios

![Budgeted Student Faculty Ratio Graph](image-url)
UC Faculty Salaries

Faculty Salary As Percentage of Market

80% 85% 90% 95% 100% 105% 110%

UC Fee History

Mandatory Systemwide Student Fee Level by Year
Resident Undergraduate Students
UC Fee History

Fee History by Annual Percentage Increase

Academic Year

% Change in Fee (Reg + Ed)
UC Financial Aid

Cost of Attendance by Expected Source of Funding Among Undergraduate Need-Based Aid Recipients (2006-07 Dollars)

- Gift Aid
- Parent Contribution
- Loan/Work

$0 $5,000 $10,000 $15,000 $20,000 $25,000

UC Deferred Maintenance

Projected Need and Actual Investment in Capital Renewal (Dollars in Millions)

- Projected Capital Renewal Costs
- Actual Programmatic Investment


Costs: $0, $50, $100, $150, $200, $250, $300, $350
UCSB Budget 2009-10

• UC’s $800 M budget deficit translates to a $52 million deficit for UCSB in 2009-10
• This will be reduced by the following actions:

<table>
<thead>
<tr>
<th>Action</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Fee increase approved in Spring 2009</td>
<td>$7 million</td>
</tr>
<tr>
<td>Furloughs</td>
<td>$15 million</td>
</tr>
<tr>
<td>NSFAS, summer, Gift Tax, Over-enrollment Fees</td>
<td>$10 million</td>
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</tbody>
</table>

This leaves a $20 million deficit to be addressed
UCSB Budget 2009-10

• UCOP has proposed to the Regents a mid year fee increase and an additional fee increase for 2010-11:
  – 2009-10: $7,788 → $8,373
  – 2010-11: $8,373 → $10,302

• Mid year fee increase could reduce remaining deficit below $20 million

• Heated discussion on-going about graduate student fee increases
Budget Strategy Committee

• Continues to meet on regular basis
• Understanding impacts of last and upcoming budget cuts
• Developing strategies for revenue enhancement
• Has recommended cuts across campus 8-16%
  – Academic Affairs will be in range of 8%-12%
  – Ability to use one time funds this year and permanetize by June 30, 2010
• Letters to control points (VC’s) out today
Anticipated actions

• Reduced faculty/staff size
  – Attrition
  – VSO (48)
  – START, time reduction, temporary and permanent layoffs

• Program termination: JDP, OCS, ESS

• Reduced instructional budget
Furloughs

• Has been a @#!& pain to implement
• Has caused hardship on all, and extreme hardship on many
• UCOP has stated repeatedly they will do everything to make this a one-year action
  – Restoration of $305 million one-time cut highest priority for 2010-11 budget
Thanks for Heroic Efforts

• Staff
  – implementing furlough plans

• Academics
  – accommodating over-enrollment in time of diminishing budgets
Information Technology

• Major Needs: Funding -- Source
  – Security and Compliance: $100k/y – RUAC
  – North Hall Data Center: $6.5 M – ICR
  – Kuali Financial System: $13 M -- on hold
  – Student Info System: $27 M – on hold
  – IA Gift Processing: $1 M
  – Identity Management System: $500k/y – worker fee
  – Course Management System: $1M/y – course materials fee (APPROVED!!)
Housing

• North Campus -- Faculty for sale housing
  – 161 units
  – UCSB will build first 22; in progress

• Sierra Madre – staff, faculty, student family rental housing
  – 151 units
  – 3rd Party – Towbes Group
LRDP

- LRDP and DEIR Circulated for Public Comment (April-June, 2008)
- Public comment – responses
- Recirculation of EIR in Fall, 2008
- Public comment – responses
- Mitigation negotiations with SB County and City of Goleta
- Regents, 2010
- California Coastal Commission
Updates

- Summer Sessions
- PRP
- Academic Personnel
- WASC
Summer Sessions

• Moving more to a fee-funded model
• Curriculum development should consider:
  – Bottlenecks
  – Courses displaced in FWS by budget
  – Cost effectiveness of instruction
• Attempts to help departments financially in sharing greater difference between revenue and expense
• Will require reducing expenses
  – compensation will move from 1/9th to 1/12th per course in line with other UC campuses
Upcoming PRP Reviews

• 2009-10
  – Education
  – Linguistics
  – Philosophy
  – Media Arts and Technology

• 2010-11
  – Chemistry and Biochemistry
  – Computer Science
  – Music
  – East Asian Languages and Cultural Studies
## Academic Personnel Processing 2008-09

<table>
<thead>
<tr>
<th>Category</th>
<th>L&amp;S</th>
<th>Campus</th>
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<tr>
<td>Appointments</td>
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<td>Cases:</td>
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<td>Separations</td>
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- Essentially all completed by June 30, 2009
Faculty Merits

- Recent trends increasing the gap between funding and award
- Worsened by lack of state funding
Departmental Deadlines

• Routines
  – 2nd Monday in November: Nov. 9

• Non-Routines
  – 2nd Monday in December: Dec. 14
WASC

• Three steps
  – Prepare and Submit Institutional Proposal (2008)
  – Capacity and Preparatory Review (2011)
  – Educational Effectiveness Review (2013)

• Website:
  http://evc.ucsb.edu/wasc/index.cfm
Thank You!!!